



**FINANCIAL STATEMENTS**

**FOR THE YEAR ENDED  
DECEMBER 31, 2025**

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS

FINANCIAL STATEMENTS

FOR THE YEAR ENDED DECEMBER 31, 2025

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## Independent Auditor's Report

To the Board of Directors of  
National Council on U.S. - Arab Relations  
Washington, D.C.

### **Opinion**

We have audited the accompanying financial statements of National Council on U.S. – Arab Relations (a nonprofit organization), which comprise the statement of financial position as of December 31, 2025 and the related statement of activities and changes in net assets, functional expenses, program services, and cash flows for the year then ended, and the related notes to the financial statements.

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of National Council on U.S. – Arab Relations as of December 31, 2025, and the changes in its net assets and its cash flows for the year then ended in accordance with accounting principles generally accepted in the United States of America.

### **Basis for Opinion**

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are required to be independent of National Council on U.S. – Arab Relations and to meet our other ethical responsibilities in accordance with the relevant ethical requirements relating to our audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

### **Responsibilities of Management for the Financial Statements**

Management is responsible for the preparation and fair presentation of the financial statements in accordance with accounting principles generally accepted in the United States of America, and for the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is required to evaluate whether there are conditions or events, considered in the aggregate, that raise substantial doubt about National Council on U.S. – Arab Relation's ability to continue as a going concern within one year after the date that the financial statements are available to be issued.

### **Auditor's Responsibilities for the Audit of the Financial Statements**

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not absolute assurance and therefore is not a guarantee that an audit conducted in accordance with generally accepted auditing standards will always detect a material misstatement when it exists. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.

## **Auditor's Responsibilities for the Audit of the Financial Statements (Continued)**

Misstatements are considered material if there is a substantial likelihood that, individually or in the aggregate, they would influence the judgment made by a reasonable user based on the financial statements.

In performing an audit in accordance with generally accepted auditing standards, we:

- Exercise professional judgment and maintain professional skepticism throughout the audit.
- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, and design and perform audit procedures responsive to those risks. Such procedures include examining, on a test basis, evidence regarding the amounts and disclosures in the financial statements.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of National Council on U.S. – Arab Relation's internal control. Accordingly, no such opinion is expressed.
- Evaluate the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluate the overall presentation of the financial statements.
- Conclude whether, in our judgment, there are conditions or events, considered in the aggregate, that raise substantial doubt about National Council on U.S. – Arab Relation's ability to continue as a going concern for a reasonable period of time.

We are required to communicate with those charged with governance regarding, among other matters, the planned scope and timing of the audit, significant audit findings, and certain internal control related matters that we identified during the audit.

*Alta CPA Group, LLC*

Annapolis, MD  
June 2, 2026

NATIONAL COUNCIL ON U.S. - ARAB RELATIONS  
STATEMENT OF FINANCIAL POSITION  
DECEMBER 31, 2025

ASSETS

Current Assets:	
Cash and Cash Equivalents	\$ 56,096
Accrued Interest Income	2,436
Investments	<u>2,800,393</u>
Total Current Assets	2,858,925
Property and Equipment:	
Furniture and Equipment	32,116
Leasehold Improvements	<u>5,048</u>
Total Property and Equipment	37,164
Less Accumulated Depreciation	<u>(34,792)</u>
Total Property and Equipment, Net	2,372
Other Assets:	
Pottery Collection	85,800
Book Collection	<u>4,000</u>
Total Other Assets	<u>89,800</u>
Total Assets	<u>\$ 2,951,097</u>

LIABILITIES AND NET ASSETS

Current Liabilities:	
Accounts Payable	\$ 5,145
Accrued Expenses	<u>7,971</u>
Total Current Liabilities	<u>13,116</u>
Total Liabilities	13,116
Net Assets:	
Without Donor Restrictions	<u>2,937,981</u>
Total Net Assets	<u>2,937,981</u>
Total Liabilities and Net Assets	<u>\$ 2,951,097</u>

See auditor's report and accompanying notes to financial statements.

NATIONAL COUNCIL ON U.S. - ARAB RELATIONS  
STATEMENT OF ACTIVITIES AND CHANGES IN NET ASSETS  
FOR THE YEAR ENDED DECEMBER 31, 2025

	Without Donor Restrictions	With Donor Restrictions	Total
Revenue, Gains, and Other Support:			
Contributions	\$ 810,133	\$ -	\$ 810,133
Program Revenues	266,420	-	266,420
Investment Income	461,446	-	461,446
Miscellaneous Income	399	-	399
Total Support and Revenue	1,538,398	-	1,538,398
EXPENSES:			
Program Services:			
Annual Policymakers Conference	441,743	-	441,743
Hon. J. P. Malone Fellowship	94,722	-	94,722
Youth Programs	337,175	-	337,175
Model Arab League	326,816	-	326,816
Public Affairs Briefings	154,965	-	154,965
Total Program Services	1,355,421	-	1,355,421
Supporting Services:			
Management and General	159,667	-	159,667
Fundraising	51,158	-	51,158
Total Expenses	1,566,246	-	1,566,246
Change in Net Assets	(27,848)	-	(27,848)
Net Assets at Beginning of Year	2,965,829	-	2,965,829
Net Assets at End of Year	\$ 2,937,981	\$ -	\$ 2,937,981

See auditor's report and accompanying notes to financial statements.

NATIONAL COUNCIL ON U.S. - ARAB RELATIONS  
STATEMENT OF FUNCTIONAL EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2025

	Program Services	Management and General	Fundraising	Total
Common Area and Storage	\$ 1,045	\$ 142	\$ 55	\$ 1,242
Conference and Events	183,430	-	-	183,430
Contract Labor	68,875	-	-	68,875
Depreciation	126	17	7	150
Fringe Benefits	86,760	11,713	4,533	103,006
Insurance	11,447	1,544	598	13,589
Occupancy	123,173	16,625	6,434	146,232
Office Expense	15,812	20,087	606	36,505
Payroll Taxes	50,426	6,806	2,635	59,867
Printing	3,635	129	2	3,766
Professional Fees	59,603	8,044	3,113	70,760
Salaries and Wages	598,745	80,823	31,277	710,845
Travel and Lodging	145,771	12,851	1,555	160,177
Website and IT	6,573	886	343	7,802
<b>Total Functional Expenses</b>	<b>\$ <u>1,355,421</u></b>	<b>\$ <u>159,667</u></b>	<b>\$ <u>51,158</u></b>	<b>\$ <u>1,566,246</u></b>

See auditor's report and accompanying notes to financial statements.

NATIONAL COUNCIL ON U.S. - ARAB RELATIONS  
STATEMENT OF PROGRAM EXPENSES  
FOR THE YEAR ENDED DECEMBER 31, 2025

	Annual Policymakers Conference	Hon. J. P. Malone Fellowship	Youth Programs	Model Arab League	Public Affairs Briefings	Total
Common Area and Storage	\$ 213	\$ 101	\$ 312	\$ 257	\$ 162	\$ 1,045
Conference and Events	159,585	238	-	21,516	2,091	183,430
Contract Labor	19,982	-	31,972	16,921	-	68,875
Depreciation	25	12	38	31	20	126
Fringe Benefits	17,665	8,353	25,885	21,363	13,494	86,760
Insurance	2,331	1,102	3,415	2,819	1,780	11,447
Occupancy	25,080	11,860	36,748	30,329	19,156	123,173
Office Expense	3,991	1,310	3,556	5,150	1,805	15,812
Payroll Taxes	10,267	4,855	15,045	12,416	7,843	50,426
Printing	2,796	5	14	813	7	3,635
Professional Fees	12,136	5,738	17,783	14,676	9,270	59,603
Salaries and Wages	121,909	57,650	178,635	147,430	93,121	598,745
Travel and Lodging	64,425	2,865	21,811	51,476	5,194	145,771
Website and IT	1,338	633	1,961	1,619	1,022	6,573
<b>Total Expenses</b>	<b>\$ <u>441,743</u></b>	<b>\$ <u>94,722</u></b>	<b>\$ <u>337,175</u></b>	<b>\$ <u>326,816</u></b>	<b>\$ <u>154,965</u></b>	<b>\$ <u>1,355,421</u></b>

See auditor's report and accompanying notes to financial statements.

NATIONAL COUNCIL ON U.S. - ARAB RELATIONS  
STATEMENT OF CASH FLOWS  
FOR THE YEAR ENDED DECEMBER 31, 2025

CASH FLOWS FROM OPERATING ACTIVITIES	
Change in Net Assets	\$ (27,848)
Adjustments to Reconcile Change in Net Assets to Net Cash Used for Operating Activities:	
Depreciation	150
Net Unrealized and Realized (Gain) Loss on Investments	(388,010)
Changes in Operating Assets and Liabilities:	
Accrued Interest Income	356
Prepaid Expenses	11,626
Operating Lease Assets and Liabilities	(3,477)
Accounts Payable	(6,534)
Accrued Expenses	<u>(14,450)</u>
Net Cash Used for Operating Activities	(428,187)
CASH FLOWS FROM INVESTING ACTIVITIES	
Purchase of Investments	(367,118)
Proceeds from Sale of Investments	<u>242,813</u>
Net Cash Used for Investing Activities	(124,305)
CASH FLOWS FROM FINANCING ACTIVITIES	
	<u>-</u>
Net Change in Cash and Cash Equivalents	(552,492)
Cash and Cash Equivalents, Beginning of Year	<u>608,588</u>
Cash and Cash Equivalents, End of Year	<u>\$ 56,096</u>

See auditor's report and accompanying notes to financial statements.

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

Organization

The National Council on U.S. – Arab Relations (the “Council”) is a nonprofit organization that seeks to enhance understanding, awareness, dialogue, and bonds of friendship between the peoples of the United States and the Arab countries, the Mideast, and the Islamic world. They achieve their educational mission through programs such as conferences, youth programs, internships, and lectures.

Program Services

**Annual Policymakers Conference:** Gathers internationally renowned specialists to analyze, discuss, and debate important issues to the American and Arab people’s needs, concerns, interests, and foreign policy objectives. Arab and American leaders from government, the military, business, and academe share privileged information and insight that is vitally important to the definition of issues and the direction of policy formulation and implementation in American and Arab governments alike.

**Hon. J.P. Malone Fellowship:** Provides firsthand exposure to Arab and Islamic cultures for academics through participation in two to three-weeks’ structured educational experiences in an Arab country. The Council’s staff escorts groups of eight to twenty people to meetings with university colleagues, government ministries, diplomatic personnel, religious leaders, chamber of commerce officials, business executives, and representatives of select media and cultural institutions in the selected Arab countries.

**Youth Programs:** Offers undergraduate and graduate students an energizing and demanding mix of professional involvement, intellectual challenge, career exploration, and cultural encounter. Participation in twice weekly seminars is designed to provide a greater depth of knowledge about the Arab world, to understand the cultural, economic, and political diversity of Arab states, and explore the intricacies of Arab – U.S. relations.

**Model Arab League:** Offers students opportunities to learn, practice, and develop leadership skills. In the process, the participants, guided by faculty advisors, deepen their knowledge and understanding of Arab social, economic, cultural, and political issues.

**Public Affairs Briefings:** Foster educational opportunities to the public around Washington, D.C., where an assemblage of domestic and internationally renowned specialists analyze, discuss, and debate issues of importance to the relationship between the U.S. and the Arab countries, the Middle East, and the Islamic world. These events examine matters related to Arab – U.S. relations on a range of issues, strategic mutual interests, and policies.

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Program Services (Continued)

**North Africa Area Studies Program:** The National Council established a North Africa Area Studies Program in July 2025. The program will share knowledge and understanding of North Africa with students, scholars, foreign affairs practitioners, and the public through a multidisciplinary approach that might include studies of history, anthropology and sociology, economics, international studies and diplomacy, political science, religion, and languages.

Basis of Accounting

The financial statements of the Council have been prepared on the accrual basis of accounting and, accordingly, reflect all significant receivables and payables.

Financial Statement Presentation

The Council presents its financial statements in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”) for financial statements of nonprofit organizations. Under these accounting standards, the Council is required to report information regarding its financial position and activities according to two classes of net assets: without donor restrictions and with donor restrictions. In addition, the Council is required to present statements of functional expenses and cash flows.

Classification of Net Assets

Net assets of the Council and changes therein are classified and reported as follows:

*Net Assets Without Donor Restrictions* – Net assets that are free of donor-imposed stipulations and are fully available to utilize for any program or supporting services. All revenues, gains, and losses that are not restricted by donors are included in this classification. All expenditures are reported in the without donor restrictions class of net assets, including expenditures funded by restricted contributions. Expenditures funded by restricted contributions in accordance with donors’ stipulations results in the release of such restrictions. The Board of Directors (the “Board”) may designate certain amounts to be utilized or invested to meet specific objectives of the Council.

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Classification of Net Assets (Continued)

*Net Assets With Donor Restrictions* – Net assets subject to donor-imposed stipulations that may expire with the passage of time or that may be satisfied by actions of the Council. When donor stipulations expire, net assets with donor restrictions are reclassified to net assets without donor restrictions and are reported in the statements of activities and changes in net assets as net assets released from donor restrictions.

Revenue Recognition

Revenue from contracts with customers primarily consists of conference fees and sponsorships. Revenues are recognized when control of the promised goods or services is transferred to our customers, in an amount that reflects the consideration we expect to be entitled to in exchange for those goods or services. These revenues are recognized net of discounts, waivers, and refunds. We determine revenue recognition through the five-step model prescribed by Topic 606 as follows:

- Identification of the contract, or contracts, with a customer;
- Identification of the performance obligations in the contract;
- Determination of the transaction price;
- Allocation of the transaction price to the performance obligations in the contract;
- Recognition of revenue when, or as, performance obligations are satisfied.

*Performance Obligations*

A performance obligation is a promise in a contract to transfer a distinct good or service to the customer. A contract's transaction price is allocated to each performance obligation identified in the arrangement based on the relative standalone selling price of each distinct good or service in the contract and recognized as revenue when, or as, the performance obligation is satisfied. The primary method used to estimate the standalone selling price is the adjusted market assessment approach, under which we evaluate the market and estimate a price that a customer would be willing to pay for the goods and services we provide.

The Council's performance obligations for conference fees and sponsorships are primarily satisfied at the point in time of events. The transaction price is determined based on gross price, net of discounts or refunds.

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Revenue Recognition (Continued)

We have elected the optional exemption to not disclose amounts where the performance obligation is part of a contract which has an original expected duration of one year or less. We expect to recognize substantially all revenue on these remaining performance obligations over the next 12 months.

*Contract Balances*

The timing of billings, cash collections, and revenue recognition may result in accounts receivable (contract assets) on the statements of financial position. Receivables are only recognized to the extent that it is probable that the Council will collect substantially all of the consideration to which it is entitled in exchange for the goods and services that will be transferred. The Council may receive advance payments and sponsorships for programs which are recorded as deferred revenue.

*Costs to Obtain a Contract*

The Council have elected the practical expedient available in ASC 340-40, in which any incremental costs of obtaining a contract are recognized as an expense when incurred if the amortization period of the asset that would have been recognized is one year or less.

*Practical Expedients and Optional Exemptions*

We have made an accounting policy election to exclude from the measurement of the transaction price all taxes assessed by governmental authorities which are both imposed and concurrent with the specific revenue-producing transactions and collected by the entity from our customers, e.g., sales and use taxes.

Income Taxes

The Council is incorporated under the laws of the District of Columbia for charitable, educational, and scientific purposes as defined by Section 501(c)(3) of the Internal Revenue Code. However, income from certain activities not directly related to the Council's tax-exempt purpose is subject to taxation as unrelated business income. In the opinion of management, the Council has unrelated business income less than the threshold requirement to pay unrelated business tax.

Accordingly, no provision for federal income taxes has been reflected in the accompanying financial statements.

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Income Taxes (Continued)

In addition, the Council qualifies for the charitable contribution deduction under Section 170(b)(1)(A)(vi) and has been classified as an organization other than a private foundation under Section 509(a)(1). The Council evaluates uncertainty in income tax positions based on a “more-likely-than-not” recognition standard. If that threshold is met, the tax position is then measured at the largest amount that is greater than 50% likely of being realized upon ultimate settlement. The Council evaluates uncertain tax positions such that the effects of the tax positions are generally recognized in the financial statements consistent with amounts reflected in returns filed, or expected to be filed, with taxing authorities. As of December 31, 2025, the Council has determined that no accruals for uncertain tax positions are required at this time.

Functional Expense Allocation

The costs of providing various programs and other activities have been summarized on a functional basis in the statements of activities and changes in net assets.

The Council directly charges expenses to the benefitting function where possible. For costs that benefit more than one function, the costs have been allocated within the statements of activities and changes in net assets, functional expenses, and program services, based on time records and estimates made by the Council’s management.

Estimates

Management uses estimates and assumptions in preparing financial statements in conformity with U.S. GAAP. Those estimates and assumptions affect the reported amounts of assets and liabilities, the disclosure of contingent assets and liabilities at the date of the financial statements, and the reported revenues and expenses during the reported period. Actual results could differ from those estimates.

Contributions

Contributions received are recorded as with or without donor restriction depending on the existence and/or nature of any donor restrictions. All contributions received are considered to be without donor restriction unless specifically restricted by the donor.

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 1 - SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES (CONTINUED)

Recognition of Donor Restrictions

All donor-restricted support is reported as an increase in net assets with donor restrictions depending on the nature of the restriction. When a restriction expires (that is, when a stipulated time restriction ends or purpose restriction is accomplished), net assets with donor restrictions are reclassified to net assets without donor restrictions and reported in the statements of activities and change in net assets as net assets released from restrictions.

Property and Equipment

All acquisitions of property and equipment in excess of \$5,000 are capitalized. Property and equipment are carried at cost, if purchased, or at fair value on the date of donation, if contributed. Depreciation is computed using the straight line method over the estimated useful lives of five years for furniture and fixtures and computer equipment. Leasehold improvements are amortized using the straight line method over the estimated useful lives of 15 to 39 years.

Collections

Donated collection items for which detailed curatorial records were available are carried at fair market value at date of donation with no subsequent change. Gains and losses from deaccessions are reported as changes in net assets based on the absence or existence and nature of donor-imposed restrictions. Collection items are protected, kept unencumbered, cared for, and preserved.

Deferred Revenue

Income from sponsorships is deferred and recognized over the periods to which the sponsorships relate.

NOTE 2 - FAIR VALUE MEASUREMENTS

The fair value of financial assets and liabilities is measured according to the Fair Value Measurements and Disclosures Topic of the FASB Accounting Standards Codification. Fair value is required to be evaluated and adjusted according to the following valuation techniques:

*Level 1* – Fair value is determined using quoted market prices in active markets for identical assets and liabilities.

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 2 - FAIR VALUE MEASUREMENTS (CONTINUED)

*Level 2* – Fair value is determined using quoted market prices in active markets for similar assets and liabilities.

*Level 3* – Fair value is determined using unobservable market prices in a market that is typically inactive.

Assets at Fair Value as of December 31, 2025

	<u>Level 1</u>		<u>Level 2</u>		<u>Level 3</u>		<u>Total</u>
Stock:							
Commodities ETF Fund	\$ 1,317,094	\$	---	\$	---	\$	1,317,094
Publicly Traded Stock Mutual Funds:							
U.S. Stock Mutual Funds	624,306		---		---		624,306
International Stock Mutual Funds	<u>303,432</u>		<u>---</u>		<u>---</u>		<u>303,432</u>
Total Publicly Traded Stock Mutual Funds	2,244,832		---		---		2,244,832
Publicly Traded Bond Mutual Funds:							
Corporate Bond Funds	168,482		---		---		168,482
US Treasury Bond Funds	<u>387,079</u>		<u>---</u>		<u>---</u>		<u>387,079</u>
Total Publicly Traded Bond Mutual Funds	<u>555,561</u>		<u>---</u>		<u>---</u>		<u>555,561</u>
Total Investments	\$ <u>2,800,393</u>	\$	<u>---</u>	\$	<u>---</u>	\$	<u>2,800,393</u>

NOTE 3 - RETIREMENT PLAN

The Council adopted a defined contribution retirement plan effective August 1, 1988, for the exclusive benefit of eligible employees and their beneficiaries. An employee is eligible for participation after completing one year of service. Effective July 1, 2025, the plan was modified and amended to discontinue enrollment for new hires. Any employee hired after this date will not be enrolled in the plan, while existing participants are grandfathered in. This benefit is no longer available to new hires.

Contributions are made monthly to the plan and are equal to 10% of each participant's eligible compensation for the year ended December 31, 2025. Total employer retirement plan contributions made for the year ended December 31, 2025 were \$34,571.

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
 NOTES TO FINANCIAL STATEMENTS  
 FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 4 - LEASE COMMITMENTS

As of December 31, 2025, the Organization had entered into a noncancellable office lease for space in the building located at 1730 M Street, NW, Washington, DC 20036. The lease term is from January 1, 2026 through March 31, 2037 and the lease commences in 2026; therefore, no related right-of-use asset or lease liability was recognized as of December 31, 2025. The lease provides the Organization with a single option to renew the lease for an additional five-year term beyond the initial term and includes a one-time early termination right during the lease term.

NOTE 5 - CONCENTRATION OF CREDIT RISK

The Council maintains its cash balances at one financial institution located in Washington, D.C.

The balances are insured by the Federal Deposit Insurance Corporation (“FDIC”) up to \$250,000 by the bank for all accounts. The Council has not experienced any loss in such accounts and does not believe it is exposed to any significant credit risk with cash and cash equivalents. As of December 31, 2025, the Council had no balance in excess of the \$250,000 FDIC insurance limit.

The Council maintains an account with a brokerage firm. The Security Investor Protection Corporation (SIPC) insures account balances up to \$500,000. As of December 31, 2025, the Council had no balance in excess of the \$500,000 SIPC insurance limit.

NOTE 6 - LIQUIDITY AND AVAILABILITY OF FUNDS

The Council maintains a policy of structuring its financial assets to be available as its general expenditures, liabilities, and other obligations come due.

The Council’s financial assets available for general expenditure, that is, without donor or other restrictions limiting their use, within one year of the statement of financial position date, are as follows at December 31:

	<u>2025</u>
Cash and Cash Equivalents	\$ 56,096
Accrued Interest Income	2,436
Investments	<u>2,800,393</u>
Total Financial Assets	<u>2,858,925</u>
 Financial Assets Available to Meet General Expenditures Within One Year:	 \$ <u>2,858,925</u>

NATIONAL COUNCIL ON U.S. – ARAB RELATIONS  
NOTES TO FINANCIAL STATEMENTS  
FOR THE YEAR ENDED DECEMBER 31, 2025

NOTE 7 - SUBSEQUENT EVENTS

The Council evaluated subsequent events through the date that the financial statements were available to be issued. The Council has identified no significant events that occurred subsequent to the statement of financial position date but prior to June 2, 2026 that would have a material impact on the financial statements.