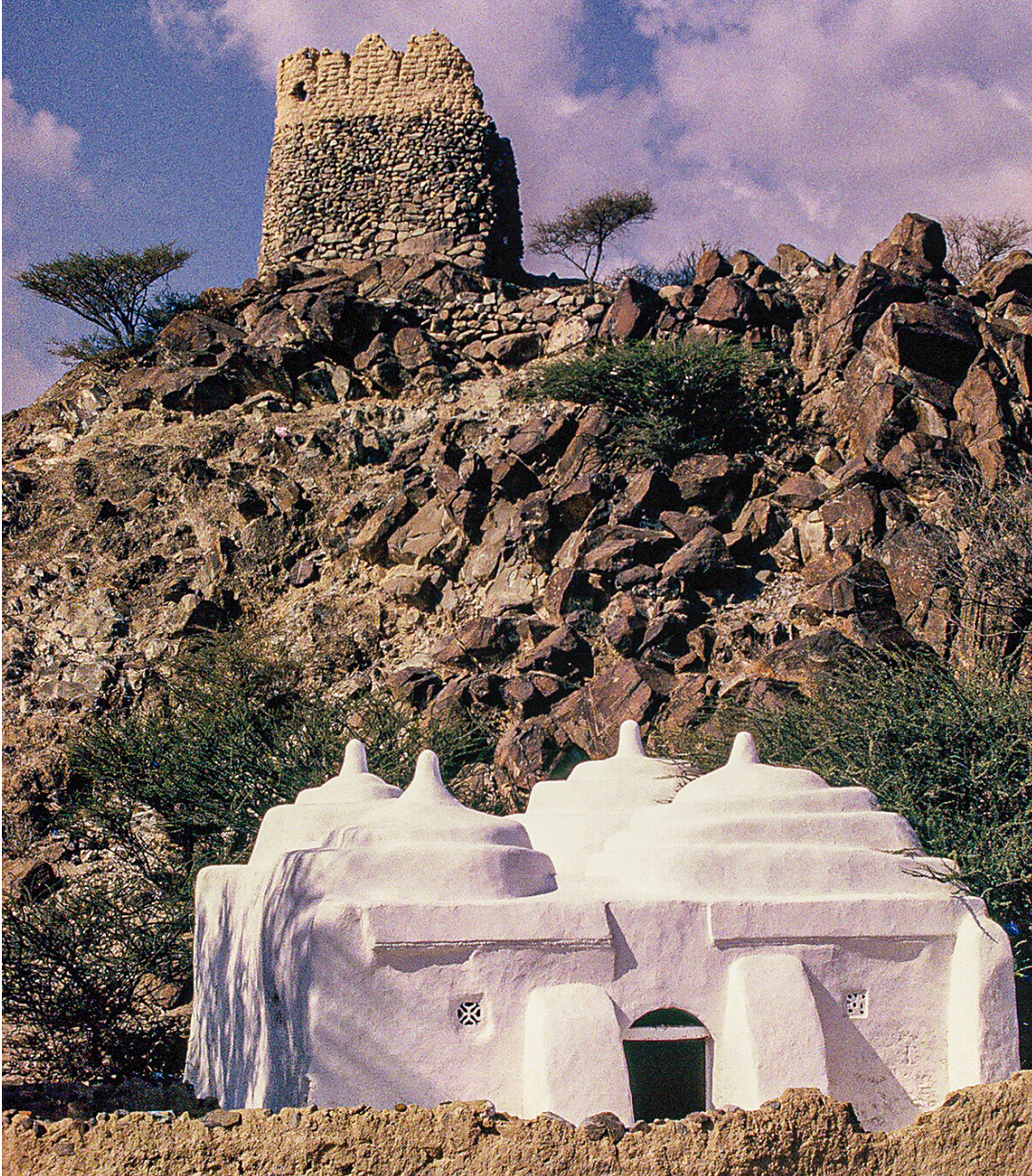


ANNUAL REVIEW 2021



**NON-PROFIT, NON-GOVERNMENTAL,
EDUCATIONAL ORGANIZATION**

*Promoting Knowledge and Understanding of the
Arab Region, the Middle East, & the Islamic World*

ABOUT

Founded in 1983, the **National Council on U.S.-Arab Relations** is an American non-profit, non-governmental, educational organization dedicated to improving American knowledge and understanding of the Arab region.

The National Council's **mission** is educational. It seeks to enhance American awareness, knowledge, and understanding of the Arab countries, the Mideast, and the Islamic world. Its means for doing so encompass but are not limited to programs for leadership development, people-to-people exchanges, lectures, publications, an annual Arab-U.S. policymakers conference, and the participation of American students and faculty in Arab world study experiences.

The National Council's **vision** is a relationship between the United States and its Arab partners, friends, and allies that rests on as solid and enduring a foundation as possible. Such a foundation, viewed from both ends of the spectrum, is one that would be characterized by strengthened and expanded strategic, economic, political, commercial, and defense cooperation ties; increased joint ventures; a mutuality of benefit; reciprocal respect for each other's heritage and values; and overall acceptance of each other's legitimate needs, concerns, interests, and objectives.



38th

YEAR
OF PROMOTING
ARAB-U.S.
UNDERSTANDING

PRESIDENT & CEO MESSAGE

2021 brought forth new challenges and fertile opportunities for the National Council on U.S.-Arab Relations as it pursued its **educational** mission to enhance knowledge and understanding of the Arab region, the Middle East, and the Islamic world.

While the COVID-19 pandemic continued to affect the global community, America's relationship with the Arab countries faced tests and trials both novel and familiar. The public health emergency made many things look different in 2021. Still, the bonds between the United States and its Arab friends, partners, and allies demonstrated themselves to be pliable and resilient.

At the National Council, there were changes amidst constancies. The location and format of many of the Council's programs, projects, events, and activities in 2021 often were quite different from before the pandemic. The Council's foundational focus on education, however, endured. In spite of the challenges, the Council continued its pursuit of a relationship between the American & Arab peoples based on enhanced cooperation, deepened understanding, and reciprocal respect.



Dr. John Duke Anthony
Founding President & CEO

YOUTH LEADERSHIP DEVELOPMENT / MODEL ARAB LEAGUE DEBATE FORUMS

14 Youth Leadership Development / Model Arab League Debate Forums

Youth Leadership Development / Model Arab League Debate Forums were administered (many virtually) during the year by hosts in **13 U.S. cities**.

The National Council's Youth Leadership Development / Model Arab League Debate Forum Alumni grew to more than **52,000**.





ENGAGING ARAB AND AMERICAN STUDENTS

31

University students in the arts, humanities, and social sciences completed 10-week and semester-long virtual Arab-U.S. relations internships with organizations based in Washington, D.C.

EMERGING LEADERS INTERNSHIPS

The internships required that the students produce twice-weekly written analytical critiques of published works by scholars and other specialists on contemporary issues and challenges pertaining to Arabia, the Gulf, and the GCC experiment in sub-regional cooperation.

In addition, the interns were introduced to, briefed by, and provided the opportunity to converse with a dozen of the region's foremost authors, diplomats, and other authorities on Arabia and the Gulf.

Simultaneously, the interns benefited from a full-time, real-life professional work experience. The experiences were provided by the National Council in association with one of its fellow NGOs active in America's relationships with the 22 Arab countries, the Middle East, and the Islamic world.

30th

YEAR OF ADMINISTERING THE
WORLD'S ONLY ANNUAL
ARAB-U.S. POLICYMAKERS
CONFERENCE BASED IN THE
HEART OF WASHINGTON, D.C.

ANNUAL ARAB-U.S. POLICYMAKERS CONFERENCE

The 30th Annual Arab-U.S. Policymakers Conference, ***Whither U.S.-Arab Relations? Unnerving Uncertainties Amidst Complex Realities and New Possibilities***, was broadcast live online **November 17-18, 2021**.

The proceedings featured **28 internationally renowned specialists** analyzing, discussing, and debating issues of over-arching importance to the American and Arab people's needs, concerns, interests, and key foreign policy objectives.

30TH ANNUAL ARAB-U.S. POLICYMAKERS CONFERENCE

Audio and video recordings of sessions and speakers at the 30th Annual Arab-U.S. Policymakers Conference, along with other past Arab-U.S. Policymakers Conferences, are available on YouTube, Apple Podcasts, Spotify, the National Council's website, and elsewhere online.



youtube.com/c/ncusar



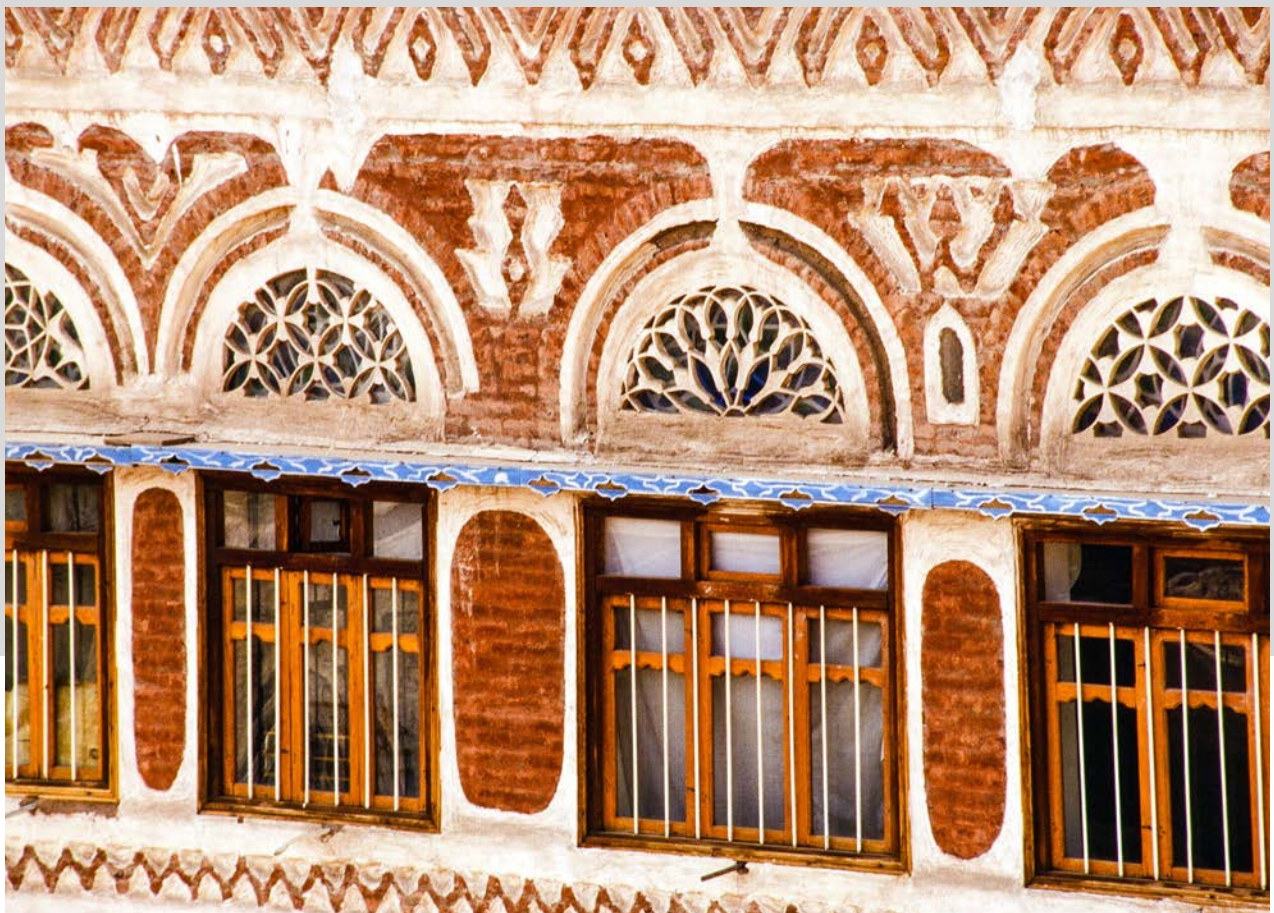
apple.co/2rGLnt3



spoti.fi/373cSxd



ncusar.org



ARAB REGION STUDY VISITS

National Council Study Visits to the Arab Region project participants into the dynamics of Arab-U.S. relations and provides first-hand exposure to the region's considerable cultural, economic, political, and social diversity pursuant to increased knowledge and understanding.

Due to pandemic travel restrictions, only **3 individuals** participated in Council Study Visits in 2021.

73 individuals continued follow-on activities from Council Study Visits to the Arab Region in 2019 and 2020.



A panoramic view from atop the centuries-old fort adjacent to the Grand Mosque in Nizwa, historical capital of the former Imamate of Oman located deep in the Sultanate's interior.



272

Individuals participated in National Council Study Visits to the Arab Region from 2015-2020

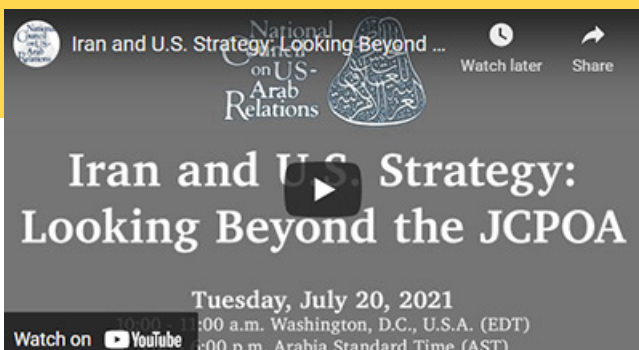
BRIEFINGS, CONFERENCES, & EDUCATIONAL OUTREACH

47

Lectures, seminars, briefings, interviews, roundtables, discussions, and other educational sessions convened by the National Council

82

Publications, articles, monographs, podcasts, & videos featuring analyses and perspectives on contemporary affairs and policies related to U.S.-Arab relations and the Arab region from Morocco to Muscat, Baghdad to Berbera, and Algiers to Aden, with Aleppo and Alexandria in between



FINANCIAL REPORT

Financial data is from the National Council's most recently completed fiscal year. Public copies of the Council's 990 IRS Tax Return and its Audited Financial Statements are available on the Council's website.

Total Revenue.....\$1,220,122

Program Expenses

Annual Arab-U.S. Policymakers Conference.....	\$177,754
Model Arab League.....	\$228,914
Other Youth Programs.....	\$272,298
Alwaleed bin Talal Fellows Program.....	\$16,578
Malone Fellowship in Arab and Islamic Studies.....	\$87,538
Congressional & Public Affairs Briefings.....	\$141,077

Total Program Expenses.....\$924,159

Administrative Expenses.....\$143,394

Fundraising Expenses.....\$47,373

Total Expenses.....\$1,114,926

Net Assets, End of Fiscal Year.....\$4,179,379



FELLOWS AND SCHOLARS

H.E. Abdulwahab Alhajjri

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Distinguished International Affairs Fellow

Ms. Nahlah A. Al-Jubeir

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Distinguished International Affairs Fellow

Ms. Molly Williamson

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[Front Cover] The Al Bidya Mosque in Fujairah is the oldest standing mosque in the United Arab Emirates. The most recent dating analysis of coral stone in the structure suggests it was built in 1599. The mosque is distinct for its unique design, with a small prayer room sitting below four unequally sized, layered domes. The domes are supported by a single central pillar. The mosque had been painted white prior to restoration work on its structure, grounds, and nearby watchtower (pictured behind it on a hill) in the past couple decades. It is now a natural stone brown color. The fortified tower is one of two near the mosque that were constructed by the Portuguese. Photo by Dr. John Duke Anthony, mid-1970s.

[Page 2] An inlaid Islamic niche at the Grand Mosque in Oman's Capital Territory. Photo by Dr. John Duke Anthony, 2006.

[Page 7] Among the most distinctive decorative features of Yemeni architecture is the qamaria, the multicolored stained-glass windows that grace some of Yemen's buildings. The qamaria, which comes from the word qamar, meaning moon, is said to let light reminiscent of the moon's beauty into the house. These intricately and ornately shaped and colored windows are both functional and aesthetically pleasing. Their carved shapes add color and charm to a home, and they help illuminate the inside without exposing it to direct sunlight. There are more than 150 traditional Yemeni qamaria patterns. Photo by Dr. John Duke Anthony, mid-1990s.

[Page 10] Women in Dibba Al-Baya, Oman, an enclave of the Musandam Peninsula to the east of the Strait of Hormuz. Photo by Dr. John Duke Anthony, 1976.

[Back Cover] The fortified city of Old Sana'a has been inhabited for more than 2,500 years. Inscribed on UNESCO's World Heritage List in 1986, it's historic section has 103 mosques, 14 hammams (public bath houses), and over 6,000 traditional residences in which Yemenis live with their families. Photo by Dr. John Duke Anthony, 2008.



PHOTO CAPTIONS & CREDITS



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