DAY 1: Monday, October 30, 2006
TAKING STOCK OF THE SAUDI ARABIAN-U.S. RELATIONSHIP:
EXAMINING THE IMPLICATIONS FOR INTERESTS & POLICIES

8:15 - 9:00 am – REGISTRATION & COFFEE

9:00 - 9:15 – WELCOME & INTRODUCTIONS
Dr. John Duke Anthony, President and CEO, National Council on U.S.-Arab Relations; Member, Council on Foreign Relations; Adjunct Associate Professor on Saudi Arabia and Gulf Politics, Center for Contemporary Arab Studies, School of Foreign Service, Georgetown University; author, numerous books, articles, and essays on the Arabian Peninsula, the Gulf Cooperation Council, and the six GCC countries.

9:15-10:30 – TAKING STOCK OF THE SAUDI ARABIAN U.S. RELATIONSHIP

Keynote Speaker: "Saudi Arabia and America: Where Are We Headed?" -- H.E. Abdalla A. Alireza, Minister of State, Saudi Arabian Council of Ministers; former Co-Chairman, National U.S.-Arab Chamber of Commerce.

Panelists:
• "Saudi Arabian-U.S. Relations: A Balance Sheet on the Issues of Greatest Importance to Both" -- The Hon. Robert Jordan, Partner, Baker and Botts; President, Dallas Committee on Foreign Relations; Member, Board of Directors, the John G. Tower Center for Political Studies; in addition to having served as personal attorney to President George W. Bush, he was U.S. Ambassador to Saudi Arabia 2001-2003.
• "The Dynamics of Educational Reform in the Kingdom: A Balance Sheet" -- H.E. Dr. Khalil Al-Khalil, Member, Majlis ash-Shura [National Consultative Council], Riyadh and Professor, Imam Muhammad ibn Saud Islamic University, Riyadh.
• "Women's Rights and Development in the Kingdom: An Analytical Assessment" -- Dr. Eleanor Abdella Doumato, Visiting Fellow at the Watson Institute for International Studies, Brown University, Providence, Rhode Island; former president of the Association for Middle East Women's Studies; co-editor of, inter alia, Getting God's Ear: Women, Islam, and Healing in Saudi Arabia and the Gulf, plus author of essays on women in Saudi Arabia and elsewhere in the Gulf in numerous edited volumes and monographs as well as scholarly journals and encyclopedias.

10:30 - 11:00 - BREAK

11:00-12:30 pm – REGIONAL STRATEGIC ISSUES: CHALLENGES AND OPPORTUNITIES
Moderator: H.E. Dr. Majed Al-Qasabi, Director General, Sultan bin Abdulaziz Al-Saud Foundation, Riyadh, and former president, Jeddah Chamber of Commerce and Industry.

Keynote Speaker: "Strategic Scenarios for the Energy Future" -- Dr. Daniel Yergin, Chairman, Cambridge Energy Research Associates; author of The Prize: The Epic Quest for Oil, Money, and Power, for which he was awarded the Pulitzer Prize, and more recently, Commanding Heights: The Battle for the World Economy; former Chair, U.S. Department of Energy's Task Force on Strategic Energy Research and Development; Board Member, U.S. Energy Association; Member, the National Petroleum Council; the sole foreign member of the Russian Academy of Oil and Gas; Trustee, The Brookings Institution; Board Member, the New American Foundation; Advisory Board Member, the International Institute for Economics.
Panelists:
• "Assessing the Kingdom's Efforts in Counter-Terrorism and Political Reform" -- **Dr. Rachel Bronson**, Director of Programs, Institute for Global Affairs, Chicago; former Director of Middle East Studies at the Council on Foreign Relations and the Council's Senior Associate for Near East Programs; author of Thicker than Oil: America's Uneasy Partnership with Saudi Arabia; and testifier before The Congressional Anti-Terrorist Finance Task Force; Congress' Joint Economic Committee; and the 9-11 Commission.
• "Oil Prices and the Financial and Investment Outlook for Saudi Arabia" -- **Dr. Nahed M. Taher**, Founder and Chief Executive Officer, Gulf One Investment Bank, Bahrain; the first Saudi Arabian woman to head a bank in the Gulf region; and former Chief Economist, Saudi National Commercial Bank, where she was the first Saudi Arabian woman to hold such a position.

12:30-2:00 LUNCHEON KEYNOTE ADDRESS: VISION FOR THE FUTURE
**Moderator: Dr. John Duke Anthony**, President and CEO of the National Council on U.S.-Arab Relations.

**Keynote Speaker:** "A Vision for the Future of U.S. Saudi Relations" -- **HRH Prince Turki Al Faisal**, Ambassador of Saudi Arabia to the United States of America; Chairman, King Faisal Center for Research and Islamic Studies in Riyadh; Co-Chair, C100 Group, Council of 100 Leaders (West-Islamic World Dialogue) which has been affiliated with the World Economic Forum since 2003; Founding Member, Board of Directors, King Faisal Foundation; former Ambassador of Saudi Arabia to the United Kingdom and Ireland; and former Director General, General Intelligence Directorate, the kingdom's main foreign intelligence service, 1977-2001.

2:00-3:30 THE ENERGY OUTLOOK: INDEPENDENCE OR INTERDEPENDENCE?
**Moderator: The Hon. James Schlesinger**, Chairman of the Board of the MITRE Corporation and Senior Advisor at Lehman Brothers; Consultant to the Departments of Defense, State, and Homeland Security; Member, the Defense Policy Board, the Arms Control and Nonproliferation Advisory Board, and Vice-Chairman of the Homeland Security Advisory Council; former Chairman, Atomic Energy Commission and Director, Central Intelligence Agency; and former Secretary of Defense as well as the nation's first Secretary of Energy.


**Keynote Speaker:** **Mr. Khalid Al-Falih**, Senior Vice President, Industrial Relations, and Board Member, Saudi Arabian Oil Company (Saudi Aramco), the world's largest producer of crude oil and which manages a quarter of the world's total oil reserves; Chairman of the Board, South Rub' Al-Khali Company, an upstream gas joint venture among Shell, Total, and Saudi Aramco; Chairman, Dammam City Municipal Council; former President of Petron Corporation, a refining and marketing venture between Saudi Aramco and the Philippine National Oil Company; former Vice-President for Gas Ventures, Development, and Coordination.

Panelists:
Among the senior energy executives represented in the following session are those whose companies are, among other things, major purchasers of Saudi Arabian crude oil, joint venture partners in refining projects in Saudi Arabia and the United States, substantial investors in both countries while pursuing expanded commercial relations and sharing technology to ensure continued reliable long-term energy supplies.

• **Mr. Stephen D. Pryor**, President, ExxonMobil Refining and Supply Company and a Vice President of the Corporation
• **Mr. Peter J. Robertson**, Vice Chairman of the Board, Chevron Corporation; former Comptroller for Chevron Oil Europe, Comptroller of Chevron USA, and Vice President of Finance, Chevron USA; former President, Warren Petroleum Company, Chevron's former natural gas liquids subsidiary; former President, Chevron Overseas Petroleum Inc., with responsibility for directing Chevron's oil exploration and production activities worldwide; Director, U.S.-Russian Business Council; the U.S.-Saudi Arabian Business Council; the American Petroleum Institute; and Vice-

- **Mr. John D. Hofmeister**, President, Shell Oil Company; Head, U.S. Country Leadership Team, which includes the leaders of all Shell businesses operating in the United States; Board Member, the American Petroleum Institute, United States Energy Association, National Association of Manufacturers, National Urban League, and the Foreign Policy Association.

- **Mr. James J. Mulva**, Chairman of the Board and Chief Executive Officer, ConocoPhillips, and Chairman, the American Petroleum Institute; former Chairman and Chief Executive Officer, Phillips Petroleum Company; Member, the Business Council and the Board of Visitors of M.D. Anderson Cancer Center in Houston.

- **Mr. Gary R. Heminger**, President, Marathon Petroleum Company LLC, and Executive Vice President, Marathon Oil Corporation; Chairman, American Petroleum Institute Downstream Committee; Chairman of the Board, Tiffin University; former Chairman, Louisiana Offshore Oil Port, and Member, Oxford Institute for Energy Studies.

3:45-5:00 WHAT WENT WRONG, WHAT WENT RIGHT, AND THE WAY FORWARD -- MISTAKES MADE, LESSONS LEARNED

**Moderator: The Hon. Walter L. Cutler**, twice former U.S. Ambassador to Saudi Arabia, having represented President Ronald Reagan, 1984-86 and 1987-1988; Ambassador to Tunisia and Zaire and Ambassador-Designate to Khomeini's Iran before diplomatic relations were severed; President Emeritus, Meridian International, Washington, D.C.; former Senior Deputy Assistant Secretary of State for Congressional Relations.

**Panelists:**
- "Economic and Related Reforms in the Kingdom's Strategic Development Plans" - **H.E. Dr. Mohammed Al-Qunaibet**, Vice Chairman, Economic and Energy Affairs Committee, Majlis ash-Shura [National Consultative Council], Riyadh.
- "Enhancing the Mutuality of Benefit: The Bilateral Commercial Dimension" -- **H.E. Usamah Al-Kurdi**, Member, Majlis Ash-Shura [National Consultative Council], Riyadh; immediate past Secretary General, Council of Saudi Chambers of Commerce and Industry 1997-2001; former Vice President, Saudi Consulting House, a fore-runner of the Saudi Arabian General Investment Authority (SAGIA).

5:00-6:00 – RECEPTION AT THE RONALD REAGAN BUILDING & INTERNATIONAL TRADE CENTER

Hosted by the U.S.-Saudi Arabian Business Council, **Ms. Susanne Lendman**, Vice President.

6:30-8:00 - RECEPTION AT THE ROYAL EMBASSY OF SAUDI ARABIA

601 New Hampshire Avenue, Washington, D.C.

Hosted By **HRH Prince Turki Al-Faisal**, Saudi Arabian Ambassador To The United States.
DAY 2: Tuesday, October 31, 2006
THE GULF COOPERATION COUNCIL:
25 YEARS OF CHALLENGES AND ACHIEVEMENTS

8:15 - 9:00 am – REGISTRATION & COFFEE

9:00-9:15 - WELCOME & INTRODUCTIONS
Dr. John Duke Anthony, President and CEO, National Council on U.S.-Arab Relations

9:15-10:30 THE GULF COOPERATION COUNCIL: 25 YEARS OF CHALLENGES
AND ACHIEVEMENTS
Moderators: H.E. Shaikh Terky bin Rashid Al-Khalifah, Deputy Chief of Mission, Embassy of the Kingdom of Bahrain; and Rear Admiral Harold J. Bernsen, (USN, Ret.) Chairman, Board of Directors, National Council on U.S.-Arab Relations; President, Board of Trustees of Physicians for Peace; Director, American-Bahraini Friendship Society; former Commander, U.S. Middle East Force; and Director Emeritus, National U.S.-Arab Chamber of Commerce.

Panelists:
• "Impact and Implications for GCC Interests and Policies of the Situation in Iraq" -- Dr. Michael Collins Dunn, Editor of The Estimate and Editor of The Middle East Journal; noted specialist on Middle Eastern defense and security issues; and former professor, Center for Contemporary Arab Studies, School of Foreign Service, Georgetown University.
• "Impact and Implications for GCC Interests and Policies of the Situation in Iran" -- Dr. Kenneth Katzman, Senior Analyst of Gulf Affairs, Congressional Research Service, with special emphasis on Iran, Iraq, the GCC countries, Afghanistan, and violent groups operating in the Middle East and South Asia; author, U.S.-Iran Relations: An Analytic Compendium of U.S. Policies, Laws, and Regulations; co-author, "The Warriors of Islam: Iran's Revolutionary Guard;" and author of papers on the ballistic missile capabilities of Iran for the Commission to Assess the Ballistic Missile Threat to the United States ("The Rumsfeld Commission"); formerly, Majority Staff Member, International Relations Committee, House of Representatives, U.S. Congress, and consultant to CBS News on Al Qaeda and related Islamic extremist organizations.
• "Reflections on the Way Forward Regarding U.S. Policies Toward the GCC Countries, Iran and Iraq" -- Dr. Joseph Moynihan, Regional Vice President for the Middle East and Africa, Northrop Grumman; Founding Deputy Director for Research, Emirates Center for Strategic Studies and Research; former AWACS Group Commander; and Visiting Professor, Fletcher School of Law and Diplomacy.

10:30-11:00 - BREAK

11:00-12:30 WHAT FUTURE FOR THE GCC REGION?
Moderator: Ms. Anne Joyce, Editor, Middle East Policy and Vice-President and Board Member, Middle East Policy Council, where, inter alia, she was editor and in charge of production for The Gulf Cooperation Council: Moderation and Stability in an Interdependent World; The Gulf, Cooperation, and the Council: An American Perspective; A Century in Thirty Years: Shaykh Zayed and the United Arab Emirates; and The Saudi-Egyptian Conflict over North Yemen.

Keynote Speaker: "Pursuing Greater Cooperation Among the GCC Countries: Opportunities and Challenges" -- HRH Prince Turki Al-Faisal, Ambassador of Saudi Arabia to the United States of America; Chairman, King Faisal Center for Research and Islamic Studies in Riyadh; Co-Chair, C100 Group, Council of 100 Leaders (West-Islamic World Dialogue) which has been affiliated with the World Economic Forum since 2003; Founding Member, Board of Directors, King Faisal Foundation; former Ambassador of Saudi Arabia to the United Kingdom and Ireland; and former Director General, General Intelligence Directorate, the kingdom's main foreign intelligence service, 1977-2001.
Panelists:

• "Reflections on the Way Forward Regarding U.S. Policies Toward Iran and Iraq" -- Dr. Anthony H. Cordesman, The Arleigh A. Burke Chair in Strategy, Center for Strategic and International Studies; National Security Analyst, ABC News; Director, CSIS Middle East New Assessment Project, The Gulf in Transition Study, and principal investigator, CSIS Homeland Defense Project; former National Security Assistant to Senator John McCain of the Senate Armed Services Committee; Director of Intelligence Assessment, Office of the Secretary of Defense, and Civilian Assistant to the Secretary of Defense; and author of more than 40 books, among them, The Iraq War; National Security in Saudi Arabia; Saudi Arabia Enters the 21st Century; The Lessons of Afghanistan; Terrorism, Asymmetric Warfare; and Weapons of Mass Destruction.

• "A Geopolitical and Bilateral Cooperation Perspective of the GCC Region and the United States" -- The Hon. Gordon Gray, Deputy Assistant Secretary of State for the Near East, U.S. Department of State, with responsibilities for, inter alia, the promotion of U.S. interests in the Arabian Peninsula and Iran; former Director of Arabian Peninsula Affairs, U.S. Department of State.

12:30-2:00 – LUNCHEON KEYNOTE ADDRESS: A VISION OF THE FUTURE OF THE GCC

Moderator: Dr. Hussein Al-Athel, Secretary General, Riyadh Chamber of Commerce and Industry.


Panelists:

• "A Geo-Strategic and Defense Cooperation Perspective of the United States and Southwest Asia" -- Lt. Gen. David Barno (USA, Ret.), Director, Near East South Asia Center for Strategic Studies (NESA Center), National Defense University, U.S. Department of Defense; former Commanding General, Task Force Warrior, to train Iraqi armed forces in conjunction with Operation Iraqi Freedom; Commanded more than 20,000 U.S. and Coalition Forces in the Combined Forces Command-Afghanistan as part of Operation Enduring Freedom, with responsibilities to the US Central Command for regional efforts in Afghanistan, most of Pakistan, and the southern parts of Uzbekistan and Tajikistan.

• "American-GCC Relations: An Assessment of Reforms, Elections, Challenges and the Prospects for Regional Peace and Stability" -- The Hon. Chas W. Freeman, Jr., President, the Middle East Policy Council; Chairman of the Board, Projects International; Co-Chair of the United States-China Policy Foundation; Vice-Chair, Atlantic Council of the United States; former Assistant Secretary of Defense for International Security Affairs; and former U.S. Ambassador to Saudi Arabia during Operations Desert Shield and Desert Storm, 1990-91.

2:00 - CONFERENCE ADJOURNMENT: Dr. John Duke Anthony