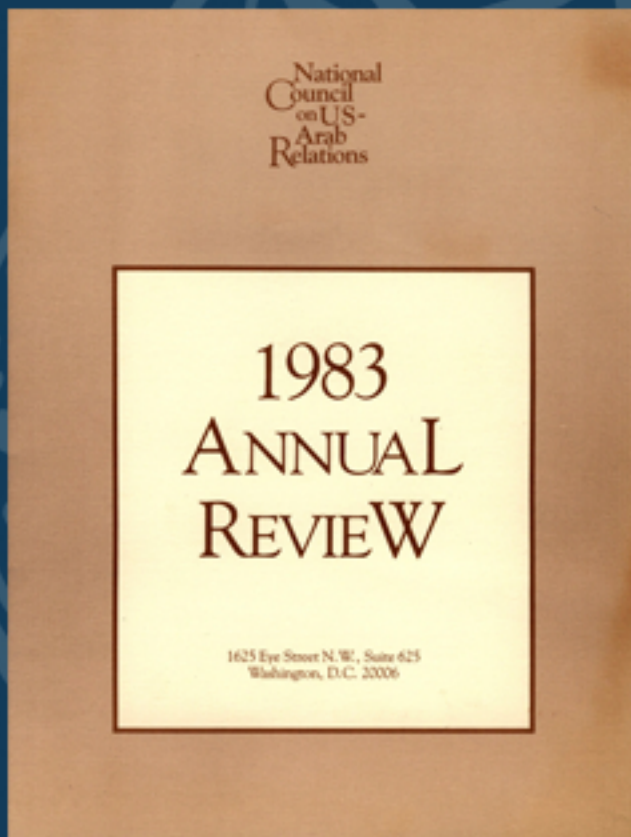


National Council on U.S.-Arab Relations 2013 Annual Report



Founded in May 1983,
the National Council
on U.S.-Arab Relations
celebrated its *30th*
anniversary in 2013.



2013 Annual Report

Table Of Contents

About the National Council on U.S.-Arab Relations	3
Message from Founding President & CEO Dr. John Duke Anthony	4
22nd Annual Arab-U.S. Policymakers Conference Highlights.....	7
Model Arab League Highlights.....	11
Model Arab League Student Leaders Visit Saudi Arabia.....	16
Annual Malone Fellow Cultural Immersion Study Visit to Oman.....	18
Annual University Student Washington, DC Summer Internship Program.....	22
National Council Public Affairs Briefings	25
National Intelligence University Students Visit to the UAE	29
National Council Recognized For Exceptional Accountability & Fiscal Management.....	30
National Council Welcomes New Chairman of the Board of Directors.....	30
National Council Bestows <i>Global Corporate Leadership Award</i> on HRH Prince Alwaleed Bin Talal.....	31
Thank You to National Council Individual Supporters	32
Financial Information.....	33
National Council Leadership & Staff.....	35
Join the National Council's Online Community	36

About the National Council on U.S.-Arab Relations

Founded in 1983, the National Council is an American educational, non-profit, and non-governmental organization. The Council is dedicated to improving American knowledge and understanding of the Arab world. It endeavors to do this through leadership development. To this end, among other things, it organizes and administers people-to-people exchanges and an annual Arab-U.S. policymakers' conference that brings together many of the foremost American and Arab specialists on the multiple dynamics of the overall relationship between the United States and Arab governments, economies, and societies. For each of the past two years, the conference has drawn more than 1,200 participants. With coverage by C-SPAN, the international satellite television network, additional millions are able to benefit from the proceedings through that medium as well as the Council's website at ncusar.org.

The National Council produces specialized publications, including an electronic newsletter. In addition, from its inception to the present, the Council facilitates the participation of American students and faculty in Arab world study abroad and Arabic language learning experiences as well as intensive year-round and summer university student internships combined with an academic seminar and work-study experience in the nation's capital.

The National Council's *vision* for the U.S.-Arab relationship is anchored in the legitimate needs, concerns, interests, and key foreign policy objectives of the American and Arab peoples. The vision rests on a solid and enduring foundation of strategic, economic, political, commercial, and defense cooperation strengthened continuously by exchanges of present and emerging leaders among Americans and Arabs alike.

The National Council's *mission* is educational. It is committed to building, maintaining, and wherever possible strengthening and expanding the human, institutional, and programmatic bridges between and among the American and Arab peoples. It seeks in particular to enhance American awareness and appreciation of the multi-faceted and innumerable benefits that the United States has long obtained and continues to derive from its relations with the Arab world. A hallmark of the Council's mission is its emphasis on the publication and dissemination of documented facts.

In its efforts to strengthen and expand the positive dynamics of the overall U.S.-Arab relationship, and to promote the legitimate interests of Americans and Arabs alike, the National Council seeks to harm no one. It strives instead to do whatever is possible to restore what was once an extraordinarily positive reservoir of Arab goodwill and respect for U.S. policies throughout the Arab world. It endeavors to do so in light of the pervasive region-wide negative reaction among tens of millions of the Arab world's citizens and millions more among the world's 1.6 billion Muslims who in recent years have come to view many of America's policies towards Arabs and Muslims as unfair and unjust.

In pursuit of its mission, the National Council serves as a U.S.-Arab relations programmatic, and human resources clearinghouse. In so doing, it provides cutting edge information and insight to national, state, and local grassroots organizations, media, and public policy research institutes in addition to select community civic, business, and professional associations.

Message from the President

Perhaps the single most important message to report with regard to 2013 is that **the year coincided with the 30th anniversary of the National Council on U.S.-Arab Relations' establishment in 1983.**

In the National Council's 2013 *Annual Report* and in the yearly reports dating all the way back to 1983, the year the Council was founded, are many things to be proud of. As it commemorated the beginning of its fourth decade, tribute must be paid to the generous supporters who have made and continue to make the Council's work possible.

In the National Council's 2013 *Annual Report* one will find a listing of the Council's contributors for the previous twelve months; a reporting and chronicling of the Council's most relevant news and views of the past year; coverage of all of the Council's numerous educational programs, activities, and events that generous contributors and supporters made possible; information related to the Council's leadership, management, and staff; and a statement of the Council's *vision* and *mission*.

To these ends, one will find in the pages that follow in the 2013 *Annual Report* a detailed accounting of and illustrative material pertaining to the Council's:

- 1) ***Annual Arab-U.S. Policymakers Conference***, regarding which the most recent one was held October 22-23, 2013. For the third year in succession the record-high number of 1,250 participants was repeated. In addition to the proceedings, a reception was hosted by the Embassy of Saudi Arabia as well as coverage by *six dozen* broadcast and print media;
- 2) ***16 Model Arab League (MAL) Programs*** throughout the United States and three in other countries. Over 2,200 American and other countries' university and secondary school youth in 2013 participated in Arab-U.S. relations education, training, and leadership development exercises the likes of which one will not find elsewhere in any other country;
- 3) ***Annual Year-Round University Student Internship Program***. In addition, for the fifth year in succession, the National Council administered its Annual Summer University Student Internship Program. It did so in cooperation with 18 sister organizations and the Elliott School of International Affairs at The George Washington University in the heart of the nation's capital. For the summer program's 25 intern positions there were a record 125 applications. In addition to gaining a fulltime professional U.S.-Arab relations work experience at Washington, DC-based foreign affairs organizations, they participated in a parallel academic seminar on "Arabia and the Gulf" chaired by the Council's President and CEO, who provided eight lectures that constituted essential context, background, and perspective, followed by 23 additional renowned specialists;
- 4) ***Eight U.S.-Arab Relations and U.S.-Gulf Cooperation Council-centric public affairs educational events on Capitol Hill and elsewhere*** in the nation's capital for Members of Congress, Congressional staff, the international diplomatic corps, the media, and representatives of public policy interest groups;
- 5) ***Presentation of Distinguished Public Service Awards*** to three extraordinary individuals in recognition of their respective exemplary contributions to and unstinting efforts in support of the betterment of Arab-U.S. Relations: (1) HRH Prince Alwaleed Bin Talal Bin Abdulaziz Al Saud, Chairman of the Alwaleed Bin Talal Foundation, was presented with a "Global Corporate Leadership Award" in recognition of his "indefatigable contributions to international business and philanthropy;" (2) Congressman Paul Findley, a founding member of the National Council's Advisory Board, was presented with the Council's first-ever "Distinguished Public Service and



The National Council's Model Arab League Program helps prepare students to be knowledgeable, well-trained, and effective citizens as well as civic and public affairs leaders.

Lifetime Achievement Award;” and (3) Dr. Mario A. Pascale, Member of the Council’s Board of Directors and holder of the record for having escorted the largest number of Council student and faculty study groups on visits to Arab countries, was presented with a “Lifetime Achievement Award;”

- 6) ***17th Annual Oman Cultural Immersion Program***, a one-of-a-kind empirical knowledge and understanding education about and exposure to one of the Arab and Islamic world’s most strategically vital countries – for armed forces officers selected by the Commander of the U.S. Central Command, making for a total of over 150 participants in this yearly program that commenced in 1996;
- 7) ***Ongoing Annual Cooperation with the Abu Dhabi-based Emirates Center for Strategic Studies and Research (ECSSR)***, inclusive of the Center’s hosting for the fourth year in succession of Council-organized and escorted delegations comprised of representatives of America’s strategic armed service academies and foreign policy analysts of tomorrow;
- 8) ***Continued Annual Cooperation with the Gulf Research Center (GRC)***’s Jeddah, Saudi Arabia-, Geneva, Switzerland-, and Cambridge University-based Annual Gulf Research Meeting at Cambridge University;
- 9) ***Continued facilitation of applications and the selection process for American and other students*** enrolled in Arabic language and cross-cultural study programs in Oman, Lebanon, Morocco, and Yemen;
- 10) ***Information Technology***. Continued and improved utilization of information technology to keep National Council supporters and followers informed and updated through the *Council Chronicle*, an electronic newsletter that appears four times a year. More frequent in appearance are essays and analyses on fast-breaking issues by Council President & CEO Dr. John Duke Anthony, and contributions to the Council’s blog: *Arabia, the Gulf, and the GCC*. The blog features cutting-edge analyses by Dr. Anthony, Council Distinguished International Affairs Fellow Dr. Imad Harb (formerly of the Emirates Center for Strategic Studies and Research), and others;
- 11) ***Awards and Recognition***, including receipt, for the fourth consecutive year, of coveted awards from international charity evaluators. The criteria: continued exemplary adherence to the highest possible standards of fiscal accountancy and management as well as overall transparency and professional effectiveness.



National Council Founding President & CEO Dr. John Duke Anthony (left) bestows the Council’s first-ever “Global Corporate Leadership Award” on HRH Prince Alwaleed Bin Talal Bin Abdulaziz Alsaud.

Accomplishing the Council’s mission of education, training, and leadership development could not be done without the receipt of substantial resources from individuals and families that have benefited from the Council’s educational programs, projects, events, and activities. These resources enable the Council to continue preparing America’s emerging Arab-U.S. relations leaders of tomorrow and further our multifaceted efforts to build as many new bridges, and strengthen as many existing ones, as possible.

**Dr. John Duke Anthony
Founding President and CEO
National Council on U.S.-Arab Relations**



Promoting Understanding

30
YEARS

1983-2013

2013's 22nd Annual Arab-U.S. Policymakers Conference

"Navigating Arab-U.S. Relations: Strengths, Weaknesses, Opportunities"

On October 22-23, 2013, more than 1,250 people – for the third consecutive year an all-time record for American organizations dealing with the Arab world – gathered in Washington, DC for the 22nd Annual Arab-U.S. Policymakers Conference. The Conference was convened by the National Council on U.S.-Arab Relations and chaired by Council Founding President and CEO Dr. John Duke Anthony. The Conference theme was “Navigating Arab-U.S. Relations: Strengths, Weaknesses, Opportunities.” The sessions featured more than fifty speakers. Each analyzed, discussed, and debated issues of over-arching importance to the American and Arab people’s needs, concerns, interests, and key foreign policy objectives.

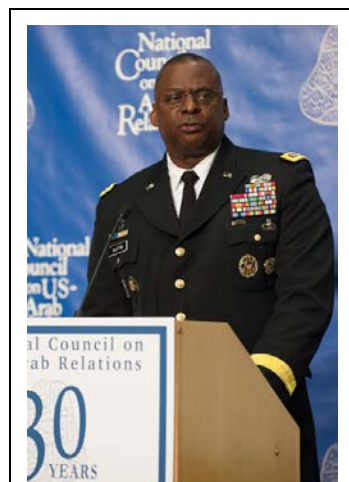
The Conference proceedings were covered by the representatives of *more than six dozen* print, broadcast, and satellite television media. They took place amidst a period of unprecedented regional change and upheaval along with continuity. The two combined carried then, as now, implications for Americans, Arabs, and others the world over. As such, the Conference’s substance, scope, and focus were compelling, the atmosphere receptive, and the timing propitious.

Among the speakers were current and former ambassadors from the United States and various Arab countries, key U.S. government officials, leading military officers, and



representatives of non-governmental organizations. Welcoming remarks by National Council Board of Directors Chairman David Bosch were followed by Ambassador Chas Freeman, Jr., former U.S. Ambassador to Saudi Arabia and Assistant Secretary of Defense for International Security Affairs, who opened the conference with a keynote address on “Coping with Kaleidoscopic Change in the Middle East.” Ambassador Freeman challenged the United States to learn from previous policy mistakes in the region, listen to allies, and pay due regard to their legitimate interests.

HRH Prince Turki Al Faisal delivered the luncheon keynote address on the first day of the Conference. His remarks made news in the *Wall Street Journal*, *The New York Times*, *Reuters*, *CNN*, *NBC’s Meet the Press*, *NPR*, and many more international outlets. Prince Turki spoke of how Saudi Arabia’s stability and influence have underpinned its vital regional and international role. He called upon the international community to honor the premises and promises of the UN Charter to promote peace in the region. U.S. Central Command Commanding General Lloyd Austin III also spoke during the Conference’s first day. The general, whose command has a wide-ranging area of responsibility for 20 countries in the Middle East and Southwest Asia, emphasized the Command’s focus on continuing the free flow of resources through key shipping lanes and containing the proliferation of



CENTCOM Commander General Lloyd Austin III speaks to the National Council’s 22nd Annual Arab-U.S. Policymakers Conference.

weapons of mass destruction.

Keynote speakers on the Conference’s second day included Iraqi Ambassador H.E. Lukman Faily and Arab League Ambassador H.E. Dr. Mohammed Alhussaini Alsharif. The second day luncheon keynote speaker was

America's immediate past Ambassador to Saudi Arabia, James Smith, who was introduced by HRH Prince Abdulaziz Bin Talal bin Abdulaziz Al Sa'ud. HRH Prince Abdulmajeed Bin Abdulilah bin Abdulaziz Al Sa'ud also spoke during the luncheon. In so doing, he emphasized the educational and leadership development value of his participation in the National Council's Model Arab League program and as President of the Saudi Arabian Student Club at Northeastern University in Boston, Massachusetts.

The keynote speakers were supplemented by sessions on issues such as U.S.-Arab energy cooperation; the Gulf Cooperation Council; defense cooperation; trade, investment, commerce, and joint business relations; and regional geo-political dynamics. Throughout the Conference, the American Educational Trust, publisher of the award-winning *Washington Report on Middle East Affairs*, sold books and Palestinian crafts. At the end of the first day, sponsors, speakers, members of the Arab diplomatic community and their American foreign affairs practitioners counterparts, with invited guests, attended a reception at the Royal Embassy of Saudi Arabia hosted by H.E. Adel A. Al-Jubeir, Ambassador of Saudi Arabia to the United States, in honor of the Conference as well as the National Council's 30th-year anniversary.

During the luncheon on the first day of the Conference, the National Council was privileged to bestow its first-ever "Distinguished Public Service and Lifetime Achievement Award" on retired Illinois Congressman Paul Findley. A founding Member of the Advisory Board of the National Council on U.S.-Arab Relations, Congressman Findley represented the 20th District of Illinois in the U.S. House of Representatives for 22 years. During the luncheon on the second day of the Conference, the Council presented a "Lifetime Achievement Award" to Dr. Mario A. Pascale, a Member of the Council's Board of Directors. Dr. Pascale holds the record for the number of times he has been an escort for Council student and faculty delegations participating in the Council's Arab world study visits.

In keeping with their inception in 1991, the 2013 National Council Annual Policymakers Conference comprised speakers with challenging and controversial views. Throughout the two-days of shared ideas, intense discussions and debate, and extensive networking among attendees and participants, the Conference not only furthered the Council's educational mission of enhancing American awareness, knowledge, and understanding of the Arab and Islamic worlds. It also provided much food for thought in the form of practical suggestions and recommendations for ways to improve the overall Arab-U.S. relationship. The Conference's entire transcripts, together with its video- and audio-recorded proceedings, are available via the Council's website at ncusar.org.

Read, Watch, or Listen to the 2013 Policymakers Conference Proceedings



Transcripts, MP3 audio, and links to video recordings are available on the National Council's website, ncusar.org, at:

<http://ncusar.org/auspc/2013>



MP3 audio podcasts of the conference are available through iTunes:

<http://bit.ly/itunes-ncusar>



Video of Conference sessions is available on YouTube, along with video from previous years' Arab-U.S. Policymakers Conferences and other Council programs:

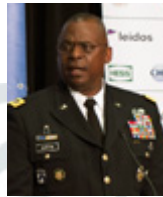
<http://www.youtube.com/user/NCUSAR>



**HRH Prince Turki
Al Faisal Al Sa'ud**



Dr. Janet Breslin-Smith



General Lloyd Austin III



Ms. Nahlah Al-Jubeir



**Ambassador (Ret.) James
Smith**



Dr. Judith Yaphe



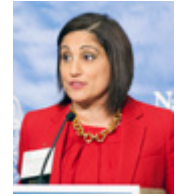
**Ambassador Richard
Schmierer**



Ms. Sarah Ladislaw



**H.E. Ambassador Maen
Areikat**



Ms. Randa Fahmy Hudone



**H.E. Ambassador
Mohamed M. Tawfik**



Ms. Leila Hilal



**HRH Prince Abdulaziz Bin
Talal bin Abdulaziz Al
Sa'ud**



Ms. Alexis Arief



**Ambassador (Ret.)
Chas Freeman**



Dr. Ken Katzman



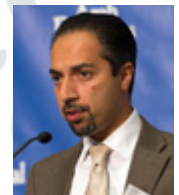
**H.E. Dr. Mohammed
Alhussaini Alsharif**



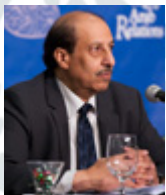
Ms. Elizabeth Wossen



Dr. Michael C. Hudson



Dr. Trita Parsi



**Commodore (Ret.)
Abdulateef Al-Mulhim**



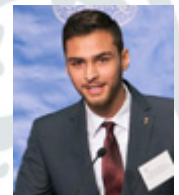
Dr. David Lesch



Dr. Abdullah K. Al-Shayji



Mr. Jason Buntin



**HRH Prince Abdulmajeed
Bin Abdulilah bin
Abdulaziz Al Sa'ud**



Dr. Bassam Haddad



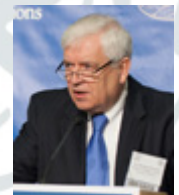
Dr. Andrew Parasiliti



**Ambassador (Ret.) Thomas
Graham**



Dr. Shihab Kuran



Dr. Herman Franssen

Policymakers Conference Secretariat:



**Dr. John Duke
Anthony**



**Mr. Patrick
Mancino**



**Mr. Mark
Morozink**



**Ms. Megan
Geissler**



**Mr. Josh
Hilbrand**



**Mr. Byron
Lewis**



**Ms. Maria
Pantelis**



**Ms. Laura
Tucker**

2013 Arab-U.S. Policymakers Conference Sponsors



Model Arab League

Arab-U.S. Relations Youth Leadership Development Program

2012-2013 marked the 30th year of the **National Council's flagship Arab-U.S. Student Leadership Development Program, the Model Arab League (MAL)**. The Models are similar in organization and format to the older and more widely recognized Model United Nations, with its 193 members. An important difference between the two is that the MAL focuses only on the 22 member countries that comprise the League of Arab States. Established in February 1945, and thereby pre-dating the founding of the United Nations, the Arab League is the world's oldest regional political organization dedicated to, among other things, the diplomatic and peaceful settlement of disputes.

The Models provide primarily American but also Arab and other international students opportunities to develop invaluable leadership skills. In few if any other ways elsewhere in America do the student participants have a comparable chance to work with their fellows for common goals and shared interests. Among all the dozen sister NGOs, with which the National Council has a cooperative relationship, we know of no other opportunity that allows emerging leaders to learn firsthand what it is like to put themselves in the shoes of real-life Arab diplomats and other foreign affairs practitioners. In the process, the students come to realize unavoidably and inevitably how different these international relations realities are in comparison to what they previously thought and wrongly assumed to be true based on what they had read and "learned," or not read, "not learned," and therefore not known before.



Student delegates display their awards for being an "Outstanding Delegate" at the National University Model Arab League in Washington, DC.

Given the state of world affairs today, the fact that the National Council enables thousands of American and Arab youth to grapple with the international challenges of representing the legitimate needs, concerns, interests, and key foreign policy objectives of a government other than their own, and especially that of an Arab country, has obvious merit in and of itself. In the process, students not only deepen their knowledge and understanding of the Arab world and its peoples. They have an extraordinary chance to develop and practice useful analytical, organizational, writing, editing, and public speaking skills. In so doing they strengthen their ability to engage in the art of reasoned argument and spirited debate. In the process, they have an unparalleled opportunity to hone and refine leadership attributes that for many are often unavailable or otherwise difficult to acquire in the course of reading a book, viewing films, videos, or television, listening to a specialist, participating in academic classes, attending briefings, or accessing blogs and the Internet.



Students vote on a resolution during the Summit Session of the National High School Model in Washington, DC.

Educating, Training, and Developing Today Tomorrow's Arab-U.S. Relations Leaders

The Models enhance students' abilities to debate the national and regional defense, economic, political, social, and related issues and policies of the Arab countries they choose to represent. Using parliamentary procedure -- for those who have never had an opportunity to learn or practice it before, they soon acquire a mastery of the art -- the students wrangle with one another over matters pertaining to the proper course of concerted policy formulation and action with regard to such weighty matters as Palestinian affairs, human rights, justice, economic development, defense cooperation, and the environment.

As in real life public policy debates, participants have no choice but to learn how to advocate their viewpoints with facts, command of language, clear oral and written expression, and

the passion of their convictions as well as all the logic, force of argument, and erudition they can muster in support of their position. What is more, the student participants have no option but to try to be as effective as they can within prescribed requirements and processes, including tight time constraints. For example, in keeping with established rules of order and depending on the issue and procedural dynamics in play, the Models' Secretaries General, Assistant Secretaries General, and Standing Council Chairs (each of whom is elected by their peers) are tasked with limiting the authorized debates, depending on the question or resolution under consideration, to variants of thirty seconds, one minute, three minutes, and/or a maximum of five minutes.

There's no mistaking either the rarity or the human resource development value of such an enterprise. Arguably few American students and other young adults receive or have received as comprehensive a level of training and firsthand experience as the Models provide in practicing and mastering what it takes to become proficient in public affairs leadership abilities. The more than 2,200 students that annually participate in the National Council's 16 Annual Model Arab Leagues held in 13 cities throughout the United States are unique in more than nature and number. Performing under the watchful eyes of their faculty advisers and adult judges, the students are eager to prove to themselves, their families, and their teachers that they are worth every penny of the investment made to enable them to participate in -- and reap the rewards from -- this one-of-a-kind component of their education. To that end there is no way around the students' having to study hard and conduct serious research in advance of the Models.



Students from Bishop Ireton High School display their award certificates earned at the National High School Model in Washington, DC.



(Center) HRH Prince Abdulaziz bin Talal bin Abdulaziz Al Sa'ud and Dr. John Duke Anthony with the Model Arab League delegation from the United States Military Academy.

Strengthening and Expanding Arab-U.S. People-to-People Ties for the Period Ahead

First-time readers of the *Council Chronicle* often ask whether it is the case that, in some cities, there is more than one Model. The answer is yes. The reason has to do with popular demand. That is, owing to the immense popularity of this program and students' wanting to participate in it year after year for as long as they can in order to gain the guaranteed benefits, what typically happens at the end of numerous Models is that most of the student and faculty participants immediately register to participate in the next year's Model at the same venue. As powerful and welcome a validation of a given Models' value as this is, there is another side to the coin. Indeed, no sooner does a Model end than veteran Model Arab League student participants rush to reserve space for their participation in the following year's Model. The result has been twofold. On one hand, there is little if any room for new universities and students that would like to participate -- and there are many in both categories. On the other, students newly aware of such opportunities and who want to participate would be unable to do so were new Models not established to accommodate the growing number of applicants. It is in this way that the early 1980s original number of slightly more than 100 participants has grown twenty-fold to more than 2,200 per year and continues to increase.

Beyond the proven leadership development achievements that are the hallmarks of the Models' experience, an additional incentive in recent years has been student and faculty awareness of the increasing number of extraordinary additional benefits for which Model alumni become eligible. Indeed, participation in the Models has become a gateway for Model delegates winning National Council fellowships granting them entry into, first, the Council's Annual University and High School Student Summer Internship Programs in the nation's capital and, second, the Council's Arabic Language and Study Abroad Programs in Egypt, Jordan, Lebanon, Morocco, Oman, and Yemen. In addition, for the past two years, Saudi Arabia and the United Arab Emirates have each sponsored study visits to their countries for outstanding MAL delegates.

In the past year, 76 young American alumni of the National Council's Model Arab League Program received, as a direct result of their participation in the Models, coveted educational fellowships or grants of one kind or another. Acceptance and fulfillment of the requirements of each of these awards has enabled the students to strengthen their Arab-U.S. leadership skills in preparation for careers in international affairs and service in their country's public and private sectors.

Of note is that in the Council's 2012 ten-week Washington, DC Summer Internship Program that combined professional work experiences in international affairs organizations with an academic seminar on Arabia and the Gulf, *8 of the 25 interns were MAL alumni.* For the fourth year in succession, the academic portion of the program, chaired and directed by Dr. Anthony, who spoke six times, was held twice-weekly at The George Washington University's Elliot School of International Affairs. *In addition, in the Council's two cultural immersion visits for university students to Saudi Arabia in 2012, all 20 of the participants were MAL alumni.* Further, three 2012 MAL participants were awarded all-expenses paid six-week Arabic language fellowships, complete with home stays, in Oman; and 33 cadets and midshipmen from the U.S. Military Academy, U.S. Naval Academy, and U.S. Air Force Academy participated in separate Council two-week cultural immersion programs in the UAE in partnership with the internationally renowned Abu Dhabi-based Emirates Center for Strategic Studies and Research.



A U.S. Air Force Academy delegation visiting the UAE Ministry of Foreign Affairs in Abu Dhabi during a Council study visit.



The Council's Ten-Week Summer Internship Program, the academic component of which is chaired by Dr. Anthony (7th from left), provides students a unique opportunity to work and learn about Arabia, the Gulf, and the Gulf Cooperation Council in the nation's capital.

Scope and Focus of the Council's Network for Preparation and Participation

In preparation for participating in a Model, all the students are able to benefit from assistance provided by the National Council's national network of supporters and volunteers. For example, each of the participants is able to obtain additional assistance by accessing *the Council's staff, the entirety of which is comprised of alumni of the Model Arab League Program.* Many also gain from contacting the numerous Arab embassies that support the Models. Still others are guided by one or more of the faculty advisers in 800 American universities where alumni of the Council's Malone Faculty Fellows in Arab and Islamic Studies Program are resident. What makes the Fellows unique sources of information and insight is their empirical first-hand experience in Arab-U.S. relations -- that they have participated in the Council's educational study abroad cultural immersion programs in one or more of the 12 Arab countries that, in support of the Council's mission and what it seeks to accomplish, have hosted the Fellows.



Student delegates vote during the Summit Session of the MAL held at Grand Valley State University in Michigan.



A delegate speaks in favor of an amendment in the Political Affairs Council at a MAL in Houston, Texas.



H.E. Ambassador Dr. Mohammed Alhussaini Alsharif, Chief Representative of the League of Arab States to the United States, meets with students during the National University Model held at Georgetown University.



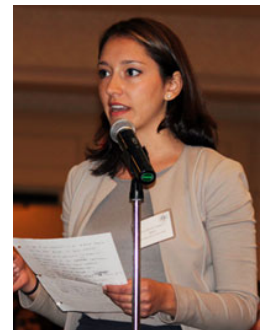
Ms. Randa Fahmy Hudome, a member of the National Council's Board of Directors, General Counsel for the American Egyptian Strategic Alliance, and former Associate Deputy Secretary of Energy, delivers remarks to students at the Opening Session of the National University Model.



Student delegates attending the Bilateral MAL, hosted in partnership with the Bilateral US-Arab Chamber of Houston, gather for a group picture.



Student delegates work together to draft resolutions in the Palestinian Affairs Council at the Michigan Model.



Students who participate in the National Council's Model Arab League Program develop persuasive public speaking skills that are invaluable regardless of whatever career they pursue.



A student accepts an Outstanding Delegate award at the National University Model in Washington, DC.



Students accept Outstanding Delegate awards at the Bilateral Model in Houston, Texas.

From November 2012 through April 2013, the National Council sponsored and administered 16 Model Arab Leagues in 13 U.S. cities for 2,200 students in more than 100 American secondary schools and universities. University Model Arab Leagues were conducted in Boston, Massachusetts at Northeastern University; Allendale, Michigan at Grand Valley State University; Oxford, Ohio at Miami University; Spartanburg, South Carolina at Converse College; Washington, DC at Georgetown University; Commerce, Texas at Texas A&M University-Commerce; Houston, Texas at the University of Houston; Santa Rosa, California at Santa Rosa Junior College; Santa Barbara, California at the University of Santa Barbara; and Salt Lake City, Utah at the University of Utah. High School Models were conducted in Atlanta, Georgia at The Marist School; Boston, Massachusetts at Northeastern University; Little Rock, Arkansas at the University of Arkansas; and Washington, DC at Georgetown University.



The National University Model in Washington, DC brings together more than 300 students from schools across the United States.



Students celebrate receiving an Outstanding Delegate award at the Ohio Valley Model held at Miami University of Ohio.

The National Council's Model Arab League Program helps prepare students to be knowledgeable, well-trained, and effective citizens as well as civic and public affairs activists. The skill sets acquired and practiced in the course of the Models are designed to serve the participants well regardless of the career or profession they elect to pursue. As MAL Program Coordinator Megan Geissler has noted, "We're providing future leaders the experience of being in the shoes of -- and having to deal with -- someone they might never understand or be able to deal with effectively otherwise. *The beneficiaries are America and the world's coming generation of diplomats, other international relations specialists, business representatives, and educators as well as humanitarians, peace and justice activists, armed services personnel, and future conflict preventers as well as resolvers.*"



Students display their Outstanding Advocate certificates for participation in the Arab Court of Justice at the National University Model in Washington, DC.



The student Secretary General of the Michigan Model chairs the Summit Session, where resolutions approved by committees come for a final vote before passage.

The National Council's Model Arab League Student Leaders Visit Saudi Arabia

The National Council, in partnership with the Saudi Arabian Cultural Mission (SACM) and the Saudi Arabian Ministry of Higher Education (MOHE), organized and escorted a delegation of ten Model Arab League students on a cultural immersion study visit to Saudi Arabia from December 27, 2012 to January 7, 2013. The visit provided the young American leaders a hands-on experience in a leading Arab and Islamic country that few others their age have had or, absent their participation in the Models, they are likely to obtain.

Of note is that, in the 2011-2012 academic year, over 71,000 Saudi Arabian students were enrolled in American universities across the United States. Accompanying them were additional tens of thousands of spouses and dependents. In marked contrast, fewer than fifty American students in U.S. institutions of higher education were among those privileged over the same period of time in having a firsthand university-level educational experience in Saudi Arabia.

In an effort to help narrow this "knowledge and understanding gap," the National Council has partnered with SACM and MOHE. The goal: to provide an empirical educational introduction to the kingdom's culture and society for a select group of American students who have performed exceptionally well in the Council's Model Arab League student leadership development program. During the course of their visit, the students met Saudi Arabian educators, business representatives, civil society leaders, and American diplomats in addition to visiting numerous sites of cultural, developmental, and historical interest.



The delegation of Model Arab League students visits Prince Mohammad bin Fahd University in Dhahran, Saudi Arabia.

The study visit's student participants were selected from applicants with outstanding records of professionalism, research, debate, and leadership at one or more of the National Council's 16 Model Arab Leagues in 2012. Led by veteran Council staff members Megan Geissler and Josh Hilbrand, ten students were chosen from as many different universities involved in the Models, producing a delegation of talented American emerging leaders from institutions of higher education throughout the United States. An additional unique feature of the program is that the students all had a minimum of two semesters remaining before completion of their undergraduate degree. This ensured that they would have *a full year to share what they learned in and about Saudi Arabia* with their classmates, professors, and members of their community's civic, business, and professional associations.

The program began with a pre-departure orientation session at the National Council's Washington, DC office. The objective was twofold. First, it was to introduce the participants to some of America's and Saudi Arabia's foremost scholars and specialists on Saudi Arabia and Saudi Arabia-U.S. relations who the students could use as resource references from that point going forward. Second, it was to provide the students otherwise hard to come by background, context, and perspective regarding what they would experience in addition to ways of sharing their newfound knowledge and understanding with as many people as possible upon their return to the United States.

Upon arrival in Saudi Arabia, the delegation visited Riyadh, the capital, in the Central Province; Dhahran, Saudi Aramco, and Jubail Industrial City -- three of the world's most vital energy industry-centric cities, located in the Eastern Province; and Jeddah, long referred to as "Bride of the Red Sea" and the country's peerless pre-eminent commercial center in the Western Province. The delegation visited Masmak Palace, the King Faisal Center for Research and Islamic Studies, Old Jeddah, the Nafisa Shams Academy for Arts & Crafts, and the Jeddah Chamber of Commerce. They also had the opportunity to visit numerous schools in Saudi Arabia, including Al-Faisal University, Prince Sultan University, King Fahd University for Petroleum and Minerals, Prince Mohammed bin Fahd University, Prince Sultan Center for Science and Technology, King Abdulaziz University, and Dar Al-Hekma College. The study visit throughout enabled the students to meet Saudi Arabians from all ages and walks of life.



The Model Arab League student delegation visited the Nafisa Shams Academy in Jeddah, a jobs training program for Saudi Arabian women.



The delegation had the opportunity to meet with U.S. Ambassador to Saudi Arabia James Smith (far right).



The National Council's university student study visit to Saudi Arabia provided the young American leaders -- each one an alumnus of the Council's Model Arab League Program -- a hands-on experience in the Arab world that many may have dreamed of but few others their age have had.



The Model Arab League student delegation visited the King Faisal Center for Research and Islamic Studies in Riyadh, long a highlight for all of the National Council's leadership delegations to the Kingdom.



The Model Arab League delegation visited Jubail Industrial City, the world's largest civil engineering project.



The Model Arab League student delegates met with their counterparts at Dar Al-Hekma College, a women's university in Jeddah.

National Council's Malone Fellowship in Arab and Islamic Studies Program Annual Cultural Immersion Visit to Oman

In February, a delegation of U.S. Central Command (CENTCOM) officers, Malone Fellows, and area studies specialists participated in the National Council's 17th Annual Cultural Immersion Program in Oman. The delegation was led by Council Founding President and CEO Dr. John Duke Anthony, Council Board Member David Bosch and his wife Leslie Bosch, both of them long-time residents of and specialist on Oman, and staff member Mariam Klait. Since its inception in 1996, this particular Council program has been and remains one of a kind. Many of the Council's programs in other Arab countries examine policymaking issues and topics related to economic and social development. The Council's programs in Oman for the past 17 years, however, have been and remain different. They are designed to provide hard to come by information and empirical insight into not just these kinds of issues but also, and especially, cultural and anthropological themes.

Indeed, the program unfolds primarily in *half a dozen different regions outside the Sultanate's capital of Muscat*. It does so in order to allow delegation members to experience the dynamics of what is not only one of the Arab world's most demographically, geographically, economically, and socially diverse countries. It does so also because of Oman's position adjacent to the Hormuz Strait, arguably the most strategically vital waterway on earth, through which one fifth of the world's globally traded oil transits daily. The program provides context, background, and perspective related to a broad range of dynamics that influence Oman's national development processes as well as its domestic priorities, international relations, and foreign policy objectives.

Before their departure for Oman, the Malone Fellows participated in a two-day orientation program that featured National Council Founding President and CEO Dr. John Duke Anthony; Professor Linda Pappas Funsch, a Malone Fellow who teaches at Hood College and Frederick Community College, and who has served as an escort on previous Council Oman visits; Rachel Smith-Levy and Nour Nsouli, Oman Desk Officers at the U.S. State Department; Mr. David Des Roches, Senior Military Fellow, Near East South Asia Center for Strategic Studies at the National Defense University and former Director of Gulf and Arabian Peninsula, Office of the Secretary of Defense; Dr. Herman Franssen, President, International Energy Associates, Senior Associate, Center for Strategic and International Studies (CSIS), and former Senior Advisor to the Ministry of Petroleum and Minerals, Sultanate of Oman; Ambassador Frances Cook, Member, Board of Directors, Ballard Group and former United States Ambassador to the Sultanate of Oman; Ambassador Richard Schmierer, Deputy Assistant Secretary of State, Bureau of Near Eastern Affairs, U.S. Department of State; and Dr. Kenneth Katzman, Senior Analyst, Congressional Research Service.



U.S. Central Command officers and other participants in the National Council's Malone Fellows Program in Oman sailed on a traditional Arab dhow alongside the Hormuz Strait, the world's most strategically vital waterway.



One of Oman's many inland fortresses and traditional walled settlements, Bahla, presently under restoration, has been designated by the United Nations as a World Heritage Site.



The National Council's Malone Fellows delegation explored half a dozen regions in the Sultanate's interior outside the capital of Muscat. In doing so, they experienced firsthand the dynamics of one of the Arab world's most demographically, geographically, economically, and socially diverse countries.

Upon arrival in Oman, the delegation members participated in meetings and briefings by officials at the U.S. Embassy and Omani government ministries. They visited Bayt Al-Zubair, one of Oman's world class cultural and historical museums in Muttrah, the commercial center of the capital territory. In addition, the Fellows spent time along the country's coasts, crisscrossing its numerous mountains and wadis, and camping out under a moonlit and star-strewn sky in a desert outpost deep in Oman's vast Sharqiyah Sands, where they were hosted by members of the prominent Al-Harthy tribe.

Further into the interior, the Fellows visited remote villages, hilltop hamlets, and little known farm sites tucked beneath groves of trees clinging to hillsides. They sailed aboard a *dhow*, and swam and snorkeled offshore famed Telegraph Island and other inlets that line Oman's Musandam Peninsula and in hard-to-reach coves in Oman's Norwegian-like fjords amongst cliffs that drop straight down into the sea in areas adjacent to and all the way around the internationally vital Strait of Hormuz. In so doing, the participants were able to observe the country's fisher folk, boat builders, weavers, potters, the faithful at prayer, women, and school children at study and at play.

In addition, in Jabrin, Khasab, Nizwa, and Qabil, the Fellows made their way on foot through the architectural mazes and defense mechanisms of some of the country's more than 400 centuries-old forts. Through mountains, deserts, wadis, and sea, the experience unfolded along the shores and inland reaches of the Indian Ocean, the Gulf of Oman, the Arabian Sea, and other storied places. All this transpired alongside an extraordinary Omani guide who personified Oman's long history of residence and interaction within Arabia and the Gulf as well as Central and East Africa.

Requests for Applications are now being received for individuals interested in participating in the National Council's February 2014 Program.



A view of the centuries-old fort adjacent to the Grand Mosque in Nizwa, an historical center of scholarly learning and traditional education that has long been closely linked to Ibadhi Muslim communities in Algeria, Libya, East Africa, and elsewhere.



Malone Fellows explored the vibrant market in Sinaw, in the eastern region of Oman.



The Fellows visited Jabrin Castle, built in the 17th Century when Oman's capital moved there from Nizwa.



An exterior view of the Sultan Qaboos Grand Mosque in Oman's Capital Territory.



Fifteenth century Fort Mirani in Muscat.



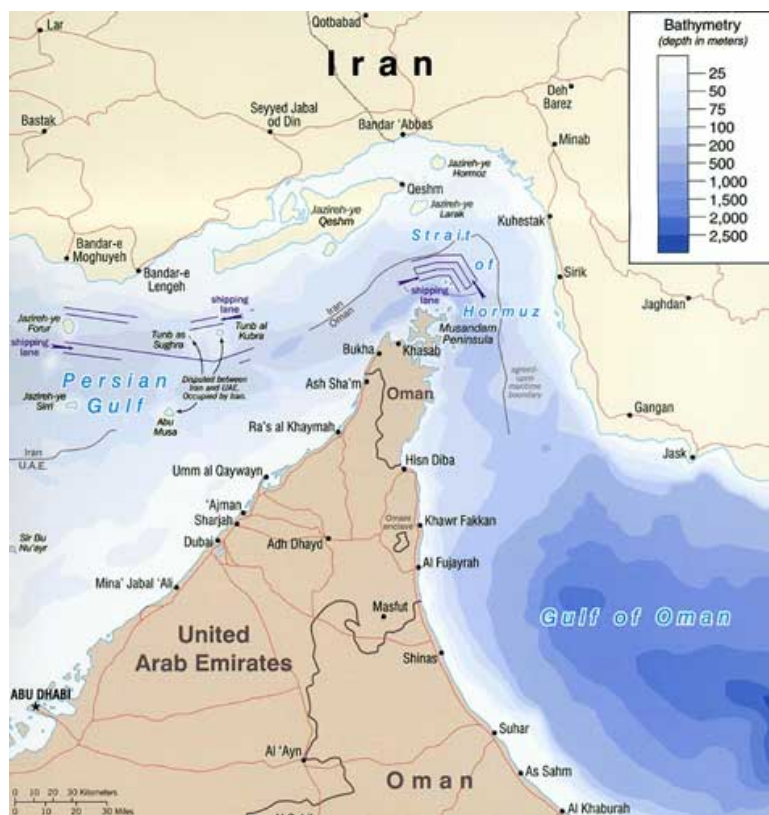
Malone Fellows explored the dunes of the Sharqiyyah Sands, an eastern extension of the Rub' Al-Khali (The Empty Quarter), the world's largest desert.



The waterfront of Muscat, capital of Oman and one of Arabia's most historically fabled ports.



A traditional Arab dhow, hewn from wood and crafted by hand in the manner of Omani shipwrights and mariners of yesteryear, sails near a cove adjacent to the Strait of Hormuz.



***STRAIT OF HORMUZ,
OMAN'S MUSANDAM PENINSULA, AND
THE WORLD'S MOST VITAL SEA LANES***



The Malone Fellow delegation participates in a pre-departure orientation program that provides an introduction to the history, geography, and geology, as well as the economic, social, and political dynamics of Oman.



Schoolboys break from their studies at a school in Nizwa.



OMAN

Maps courtesy of the University of Texas Libraries, The University of Texas at Austin.

Annual University Student Washington, DC Internship Program: May - August 2013

The National Council's Model Arab League/Arab-U.S. Relations Youth Leadership Development Program, highlighted recently in *Council Chronicle* Vol. 7, No. 1, has been linked for many years to the Council's **Annual University Student Washington, DC Summer Internship Program**. The Summer Intern Program's participants are alumni of the Models and other rising young American and Arab leaders of tomorrow. U.S. Ambassador (Ret.) Edward Gnehm made it possible for the 2013 program to be administered again in association with The George Washington University's (GWU) Institute for Middle East Studies in the Elliott School of International Affairs. Ambassador Gnehm is a member of the GWU faculty where he is the Kuwait Professor of Gulf and Arabian Peninsula Affairs. As in previous years, the 2013 Internship Program provided fertile training ground and an invaluable firsthand professional work experience for young American leaders interested in a career devoted to improving U.S.-Arab relations.



THE GEORGE
WASHINGTON
UNIVERSITY
WASHINGTON DC

The George Washington University and The Elliott School of International Affairs allowed for the use of its seminar facilities for the 2013 Summer Internship Program.

The program, which lasted from June 3 – August 9, provided 25 students an opportunity to work in the nation's capital at 18 organizations involved in one way or another in efforts to improve Arab-U.S. relations. The experience is one that could not possibly be duplicated or paralleled by the students' university studies on campus. In addition to their time assisting with the office routines of their host organizations, the interns met and were briefed as well as mentored several times a week by some of America's most renowned specialists in international relations as they pertain to the Arab world.

By design, the primary focus of the academic component of the program centers on a sub-region of the Arab countries, the Middle East, and the Islamic world: *Arabia and the Gulf*. The reason relates to three truisms. Each one has implications for American and other countries' needs, concerns, interests, relations, and key foreign policy objectives. First, this particular region, together with its maritime and aviation routes, has long been regarded globally as the epicenter of the most strategically and economically vital energy resources that drive the engines of the world's economies.



As these maps illustrate, the academic focus of the internship program is on Arabia and the Gulf which, despite being of vital strategic and economic importance globally, remains little understood by most Americans and many others.



National Council Internship Program participants visited The Islamic Center of Washington, a mosque and Islamic cultural center on Embassy Row.



Council Internship Program participants visited the Royal Embassy of Saudi Arabia to meet with and be briefed by Mr. Nail Al-Jubeir, Director of the Embassy's Information Office.

Second, Arabia and the Gulf remain front and center among some of the most pressing international issues relating to war and peace as well as world economic growth. Indeed, it is the one part of the planet more than any other to which, on three separate occasions, extraordinarily large numbers of American and other foreign armed forces have been mobilized and deployed in the past quarter of a century. Third, the ongoing importance to much of humankind represented by these nine countries – Bahrain, Iran, Iraq, Kuwait, Oman, Qatar, Saudi Arabia, the United Arab Emirates, and Yemen – is undeniable. Despite this, the number of Americans who specialize in this sub-region and its member states, or can legitimately claim to be well-informed about the external and internal political dynamics of these countries, remains exceptionally limited.

Accordingly, one of the program's objectives is to increase the number of foreign affairs practitioners that are as knowledgeable of Arabia and the Gulf's internal and external dynamics as possible. To that end, most of the lectures address issues related, on one hand, to the member-states' systems of governance, political realities, economic and social development, and their foreign relations, and, on the other, the relationships of the United States with this Arab sub-region and its neighbors -- and *vice versa*.



The interns visited the U.S. Supreme Court during one of their weekly excursions that allowed them to explore some of America's most important government institutions.



National Council President and CEO Dr. John Duke Anthony addressed the interns on half a dozen occasions -- in this one on the topic of "Understanding the Arab World: Lenses Through Which to Look and Learn"

Internship Program alumni currently serve as senior diplomats in American embassies in the Arab world, in U.S. government executive branch agencies as well as Congressional committees dealing with U.S.-Arab policy issues, major national and international print as well as broadcast media, leading American corporations engaged in U.S.-Arab trade, investment, technology cooperation, and the establishment of joint commercial ventures, and as teachers of Arabic and Arab area studies in American universities.

The Arab-U.S. relations programs, activities, and functions represented by the eighteen organizations and corporations that provided the professional work experience component of this year's program are varied. Included among their missions and activities are educational development and exchanges, bimonthly and quarterly publications, humanitarian relief services, public broadcasting, academic area studies, international transportation, foreign trade, and peace and justice advocacy. An additional feature of the Internship Program is site visits to public and private sector institutions such as Arab embassies, energy corporations, congressional committees, and government agencies.



Intern program participants visited the Embassy of Bahrain to receive a briefing by H.E. Houda Ezra Ibrahim Nonoo, Ambassador of Bahrain to the U.S.



National Council Internship Program participants joined other students working and studying in Washington, DC over the summer in a one-day Summer Model Arab League at Georgetown University.

Administering the 2013 program were National Council President Dr. John Duke Anthony as Chairman and lead lecturer. Director of Student Programs Megan Geissler served as Coordinator, assisted by staff members Josh Hilbrand, Byron Lewis, Maria Pantelis, and Mariam Klait as Assistants. Included among the many lecturers and specialists were Dr. Tom Mattair, Executive Director, Middle East Policy Council; Mr. Kevin Gundersen, Senior Professional Staff Member at Subcommittee on Cybersecurity, Infrastructure Protection and Security Technologies, U.S. House of Representatives Committee on Homeland Security; Mr. Joshua Yaphe, The Bureau of Intelligence and Research (INR)/Office of Analysis for Near East and South Asia, Arabian Peninsula, U.S. Department of State; Mr. Bill Corcoran, President, American Near East Refugee Aid (ANERA); H.E. Ambassador Mohammed Alhussaini Alsharif, Chief Representative of the League of Arab States to the United States; Mr. Raed Jarrar, Communications Director at American-Arab Anti-Discrimination Committee; Dr. Nancy Okail, Director of Freedom House's Egypt Program; Ambassador Ron Neumann, President, American Academy of Diplomacy; Col. David Des Roches, Professor, Near East South Asia Center for Strategic Studies, National Defense University; Ms. Randa Fahmy-Hudome, Member of the National Council's Board of Directors and General Counsel for the American Egyptian Strategic Alliance; Mr. Afshin Molavi, Senior Advisor on Global Geo-Political Risk, Oxford Analytica; Ms. Linda Pappas Funsch, Adjunct Professor, Hood College and Frederick Community College; and Ambassador Patrick Theros, President and Executive Director of the US-Qatar Business Council.

National Council Public Affairs Briefings

Constitutionalism and Human Rights in Tunisia: The Islamist-Led Democratic Transition Post-Arab Spring

March 5, 2013

On March 5, 2013 the National Council, along with The Maghreb Center, the Johns Hopkins School of Advanced International Studies, and the International Council for Middle East Studies hosted a conference to examine the consequences and future prospects of the very first of the series of Arab uprisings in 2010-2011: the one on Tunisia. The conference title was **“Constitutionalism and Human Rights in Tunisia: The Islamist-Led**



National Council Executive Vice President Pat Mancino (right) delivers welcoming remarks at “Constitutionalism and Human Rights in Tunisia: The Islamist-Led Democratic Transition Post-Arab Spring.”

Democratic Transition Post-Arab Spring” at the Johns Hopkins School of Advanced International Studies in Washington, DC. The conference featured a session on *“Post-Revolution Political and Constitutional Transitions”* featuring Ms. Alexis Arieff, Analyst, Congressional Research Service, Library of Congress, Washington DC; Dr. Alaya Allani, Professor of History, Manouba University, Tunis; Dr. Ghazi Gherairi, Law Professor, University of Tunis, and Secretary General, The International Academy for Constitutional Law (AIDC), Tunis; and Dr. Ahmed El Hamri, Development Economist, Academia and Consultant, The World Bank; moderated by Dr. I. William Zartman, Jacob Blaustein Distinguished Professor Emeritus at the Nitze School of Advanced International Studies (SAIS) of The Johns Hopkins University. There was also a session on *“The Future of Women's Rights, Minority Rights, and Freedom of Expression in Tunisia”*

featuring Mr. Eric Goldstein, Deputy Director, Human Rights Watch; Ms. Naziha Réjiba, journalist, human rights activist, and 2009 Recipient of the International Press Freedom Award of the Committee to Protect Journalists; and Dr. Nancy Okail, Program Director, The Freedom House, Washington DC; moderated by Dr. Nejib Ayachi, President, The Maghreb Center, Washington DC.

Audio and video recordings from the program are available on the National Council's website ncusar.org and through [iTunes](#) and [YouTube](#).

Rhetoric and Reality in Arab-U.S. Energy Relations

April 11, 2013

On April 11, 2013 the National Council and the U.S.-GCC Corporate Cooperation Committee hosted a briefing on **“Rhetoric and Reality in Arab-U.S. Energy Relations”** at Willkie Farr & Gallagher LLP's Washington, DC office. Dr. John Duke Anthony, Founding President and CEO, National Council on U.S.-Arab Relations, delivered opening remarks and served as primary facilitator and moderator. Participating specialists were Mr. John Hofmeister, Founder and Chief Executive, Citizens for Affordable Energy, and former President, Shell Oil Company; Professor Paul Sullivan, Professor of Economics, National Defense University, and Adjunct Professor in National Security Affairs, Georgetown University; and Ms. Randa Fahmy Hudome, President, Fahmy Hudome International, former Associate Deputy Secretary of Energy, and member of the Council's Board of Directors.



An audio recording of the program is available on the National Council's website ncusar.org and through [iTunes](#).

Opportunities for Investment in Libyan Energy, Finance, and Infrastructure

April 22, 2013

On April 22, 2013 the National Council and The American Libyan Chamber of Commerce & Industry, with the participation of The U.S.-Libya Business Association, hosted “**Opportunities for Investment in Libyan Energy, Finance, and Infrastructure**” with His Excellency Dr. Elkalani A. Alsalim, Minister of Finance for Libya, at Willkie Farr & Gallagher LLP’s Washington, DC office. His Excellency Dr. Elkalani A. Alsalim, who was



“Opportunities for Investment in Libyan Energy, Finance, and Infrastructure” briefing.

appointed Libya’s Minister of Finance in November 2012 after previously serving as a Professor in Economics and Commerce at Benghazi University, delivered featured remarks after an introduction by His Excellency Ali Aujali, Ambassador of Libya to the United States. Ms. Randa Fahmy Hudome, Board Member, National Council on U.S.-Arab Relations; Mr. Robert Marro, President, American Libyan Chamber of Commerce & Industry; and Ms. Paula Freer, Director, International Government Affairs, Marathon Oil Corporation and Chair, U.S.-Libya Business Association; served as commentators while Dr. John Duke Anthony, Founding President & CEO, National Council on U.S.-Arab Relations, served as moderator.

An audio recording of the program is available on the National Council’s website ncusar.org and through [iTunes](https://www.apple.com/itunes/).

Bahrain: A Conversation About Its Challenges and Opportunities

May 21, 2013

On May 21, 2013 the National Council and the U.S.-GCC Corporate Cooperation Committee hosted “**Bahrain: A Conversation About Its Challenges and Opportunities**” in the Rayburn House Office Building on Capitol Hill in Washington, DC. Dr. John Duke Anthony, Founding President and CEO, National Council on U.S.-Arab Relations, delivered opening remarks and served as primary facilitator and moderator. Participating specialists were Ambassador Ronald E. Neumann, President, American Academy of Diplomacy and former U.S. Ambassador to Bahrain, Afghanistan, and Algeria; Professor David Des Roches, Senior Military Fellow, Near East South Asia Center for Strategic Studies, National Defense University, and former Director of the



Gulf and Arabian Peninsula Office of the Assistant Secretary of Defense, International Security Affairs, U.S.

Department of Defense; Ms. Sarah Leah Whitson, Executive Director, Middle East and North Africa Division, Human Rights Watch; Professor Paul Sullivan, Professor of Economics, National Defense University and Adjunct Professor, Georgetown University.



“Bahrain: A Conversation About Its Challenges and Opportunities” briefing.

Audio and video recordings from the program are available on the National Council’s website ncusar.org and through [iTunes](https://www.apple.com/itunes/).

Crisis Syria: Going Where?

June 7, 2013

On June 7, 2013 the National Council and the U.S.-GCC Corporate Cooperation Committee hosted “**Crisis Syria: Going Where?**” in the Rayburn House Office Building on Capitol Hill in Washington, DC. Dr. John Duke Anthony,



National Council President Dr. Anthony provides historical and contemporary context for the Council's Capitol Hill seminar on “Crisis Syria: Going Where?” briefing.

Founding President and CEO, National Council on U.S.-Arab Relations, delivered opening remarks and served as primary facilitator and moderator. Participating specialists were Ms. Mona Yacoubian, Senior Advisor, Middle East and Project Director, Pathways to Progress, Stimson Center; Mr. Ian Pannell, Correspondent, BBC News; Professor David Des Roches, Senior Military Fellow, Near East South Asia Center for Strategic Studies, National Defense University and former Director of the Gulf and Arabian Peninsula Office of the Assistant Secretary of Defense, International Security Affairs, U.S. Department of Defense; Ms. Sharon Waxman, Vice President, Public Policy and Advocacy, International Rescue Committee; and Professor Paul Sullivan, Professor of Economics, National Defense University and Adjunct Professor, Georgetown University.

The program was broadcast live on C-SPAN, allowing millions around the globe to watch and learn from the proceedings. A video recording of the session can be viewed in the C-SPAN Video Library. An audio recording of the program is available on the National Council's website ncusar.org and through [iTunes](#).

The Way Forward in Egypt

July 19, 2013

On July 19, 2013, the National Council and the U.S.-GCC Corporate Cooperation Committee hosted a public affairs briefing to examine recent developments and their implications in Egypt. The briefing entitled “**The Way Forward in Egypt**” was held in the Rayburn House Office Building on Capitol Hill in Washington, DC. . Dr. John Duke



Professor Karim Haggag delivers remarks at the National Council's Capitol Hill briefing on “The Way Forward in Egypt.”

Anthony, National Council Founding President and CEO, delivered opening remarks and served as primary facilitator and moderator. Participating specialists were Professor Karim Haggag, Visiting Professor, Near East South Asia Center for Strategic Studies and Former Director, Egyptian Press and Information Office in Washington, DC; Ms. Randa Fahmy Hudome, Board Member, National Council on U.S.-Arab Relations and General Counsel, American Egyptian Strategic Alliance; Dr. Marina Ottaway, Senior Scholar, Middle East Program, Woodrow Wilson International Center for Scholars; and Dr. Diane Singerman, Associate Professor, School of Public Affairs, American University.

An audio recording of the program is available on the National Council's website ncusar.org and through [iTunes](#).

Placing the Recent Tension in Saudi Arabian-U.S. Relations in Context: Where Do We Go From Here?

November 13, 2013

On April 11, 2013 the National Council and the U.S.-GCC Corporate Cooperation Committee hosted a briefing on **“Placing the Recent Tension in Saudi Arabian-U.S. Relations in Context: Where Do We Go From Here?”** at Willkie Farr & Gallagher LLP’s

Washington, DC office. Dr. John Duke Anthony, Founding President and CEO, National Council on U.S.-Arab Relations, delivered opening remarks and served as primary facilitator and moderator. Participating specialists were Ambassador (Ret.) James Smith, former U.S. Ambassador to Saudi Arabia (September 2009 - September 2013) and



Senior Counselor, The Cohen Group, and Ambassador (Ret.) Ford Fraker, former U.S. Ambassador to Saudi Arabia (April 2007 - April 2009) and Senior Advisor, Trinity Group Limited.

A transcript of the program is available on the National Council's website ncusar.org.



Ambassador James Smith answers an audience question during a National Council Public Affairs Briefing in Washington, DC.

Opportunities for Export Business and Investment in Libya's Healthcare and Medical Sector

December 4, 2013

On December 4, 2013, the National Council and The American Libyan Chamber of Commerce & Industry (ALCCI) hosted a special public discussion with His Excellency Emhamed Elhemmal, Libyan Deputy



H.E. Emhamed Elhemmal, Libyan Deputy Minister Of Health, addresses a National Council Public Affairs Briefing on Libya's healthcare sector.

Minister Of Health, to discuss developments in Libya's healthcare and medical sector. The briefing event, entitled **“Opportunities for Export Business and Investment in Libya's Healthcare and Medical Sector”** was held at The Ronald Reagan Building & International Trade Center in Washington, DC. National Council Founding President & CEO Dr. John Duke Anthony delivered welcoming remarks and ALCCI President Robert J. Marro introduced the minister. Dr. Esam Omeish, Chairman of the Department of General Surgery at Inova Alexandria Hospital and Vice Chairman of ALCCI, and Dr. Mahmoud Usta Omar, Medical Attaché at the Embassy of Libya, also offered commentary and analysis during the discussion. The program provided a way for companies to learn firsthand

about the opportunities for business and investment in Libya, about Libya's needs and objectives, and about Libya's goal to quickly achieve a world-class healthcare sector.

The National Council Organizes and Escorts a Delegation of National Intelligence University Students for a Study Visit to the UAE

The National Council, in coordination with the Abu Dhabi-based Emirates Center for Strategic Studies and Research (ECSSR), organized and led an April 5-13, 2013 study visit to the United Arab Emirates for graduate students at the United States National

Intelligence University. The delegation was comprised of nine students and two faculty members. The visit provided the students an opportunity to explore the dynamics of some of the major economic, political, and social determinants of UAE culture as well as the country's modernization and development.



مركز الإمارات للدراسات والبحوث الاستراتيجية
The Emirates Center for Strategic Studies and Research



Escorted by National Council staff member Mark Morozink, the participants visited the Emirates of Abu Dhabi and Dubai. Delegation members met with and were briefed by officials at the Jebel Ali Port, the one shore facility frequented annually by U.S. Naval personnel more than any other outside the United States; the UAE Ministry of Foreign Affairs; the UAE Ministry of Interior; and other sites and institutions. They also participated in an academic workshop at ECSSR and were briefed by U.S. Ambassador to the UAE Michael Corbin and embassy staff. The delegation's visit was timed to allow the students to attend both days of the Emirates Center's 18th Annual Conference on "The Future of Warfare in the 21st Century." In addition, the students were introduced to a maritime variant of UAE traditional culture while navigating the vibrant waterfront commerce of the Emirate of Dubai on a



The National Council delegation visits the UAE Ministry of Foreign Affairs during a study visit sponsored by the Emirates Center for Strategic Studies and Research.

dhow, a traditional Arab wooden sailing vessel, and exploring the pre-oil era traditions of the Emirate of Abu Dhabi in its heritage village exhibitions, together with the ECSSR seminar and other educational activities.



The National Council's delegation attended both days of ECSSR's 18th Annual Conference for which the theme of this year's proceedings was "The Future of Warfare in the 21st Century."



The delegation visits the Sheikh Zayed Grand Mosque in Abu Dhabi.

National Council Recognized Again For Exceptional Accountability and Fiscal Management

The National Council on U.S.-Arab Relations has again been awarded a **Four Star Rating by Charity Navigator**, America's premier independent charity evaluator. Charity Navigator helps charitable givers make intelligent giving decisions by providing in-depth, objective ratings and analysis of the financial health of America's largest charities. In earning Charity Navigator's highest four star rating, the Council was deemed to have demonstrated exceptional financial health, outperforming most of its peers in the management and growth of its finances in the most fiscally responsible manner possible.



The National Council is also a member of the **BBB Wise Giving Alliance**, demonstrating that the Council meets all 20 of the BBB's Standards for Charity Accountability. The BBB's organizational evaluation involves rigorous scrutiny of governance, effectiveness, finances and solicitations, and informational materials. The overarching principle of the BBB Wise Giving Alliance Standards for Charity Accountability is full disclosure to donors and potential donors at the time of solicitation and thereafter.



National Council Welcomes Mr. David Bosch As New Chairman of the Board of Directors

This spring the National Council welcomed Mr. David Bosch as its new Chairman of the Board of Directors. Mr. Bosch succeeds Mr. John Mulholland, who served as Chair of the Board for two years and will now serve as Treasurer. Mr. Bosch has more than 30 years of work and other professional experience related to U.S.-Arab relations, commencing with over 20 years working for Aramco in Saudi Arabia from 1974, an exciting period during which Aramco (and its successor Saudi Aramco) grew to become the world's largest oil company. He became Director of the Company's Washington, DC office in 1995, where he worked on U.S.-Arab issues with the U.S. Government, the policy making community, public policy research institutes, numerous non-governmental organizations, including the National Council on U.S.-Arab Relations, and other organizations in Washington.



Mr. Bosch spent most of his formative years in the Arab world, starting when his family moved from New Jersey to Iraq in 1951, where his father, Dr. Donald T. Bosch, began work as a specialized surgeon in the American Mission Hospital in Amarah. As his parents had assignments in Oman, Kuwait, and Bahrain, Mr. Bosch grew up largely in the Gulf countries, and picked up colloquial Arabic from childhood. He was active in the American business organizations in the Gulf starting in 1978, when he served as Treasurer of the American Businessmen's Group of Riyadh. Moving to Dhahran in 1982, he served first as a board member and in 1984 was elected President of the American Business Council in the Eastern Province and served for four years.

Mr. Bosch has formerly served as a board member of Saudi Refining, Inc., the Middle East Institute, the World Affairs Council of Washington, DC, The Textile Museum, and Georgetown University's Center for Contemporary Arab Studies. Retiring in 2008, Mr. Bosch and his wife Leslie have spent the last five years assisting their respective parents, participating in two archaeological expeditions in Oman, and living in Oman and in Chiang Mai, Thailand, from where they travelled throughout Asia for two years.

National Council Bestows *Global Corporate Leadership Award* on HRH Prince Alwaleed Bin Talal

On November 27, 2013, National Council Founding President & CEO Dr. John Duke Anthony bestowed the National Council's first-ever "Global Corporate Leadership Award" on HRH Prince Alwaleed Bin Talal Bin Abdulaziz Alsaud during a meeting in Chicago, Illinois. The award recognizes HRH Prince Alwaleed's "indefatigable contributions to international business and philanthropy."

Dr. Anthony and National Council Executive Vice President & Director of Development Patrick Mancino met with HRH Prince Alwaleed and Dr. Nahla Nasser Al Anbar, Private Executive Assistant to HRH, in Chicago to discuss future potential collaboration between HRH's Alwaleed Bin Talal Foundation and the Council. The Alwaleed Bin Talal Foundation previously awarded a grant supporting the Council's programs promoting American understanding of the Arab countries and the Islamic world from 2006-2008. The grant, along with other contributions from Council supporters, has enabled the Council to grow and reach an expanding audience, promoting a vision of a relationship between the United States and its Arab partners, friends, and allies that rests on as solid and enduring a foundation as possible.



The Alwaleed Bin Talal Foundation frequently hosts National Council delegations comprised of emerging leaders from the Council's Model Arab League Student Leadership Development Program in Riyadh during Council study visits to Saudi Arabia. These meetings allow the students to connect with the Foundation's leaders, learn about the Foundation's work around the globe, and engage in and open discussion about recent changes in Saudi Arabia. During their visits the Council's Model Arab League students meet Saudi Arabians from all ages and walks of life, and are provided a hands-on experience in a leading Arab and Islamic country that few others their age have had or, absent their participation in the Models, they are likely to obtain.



The National Council on U.S.-Arab Relations Bestows Its First-Ever "Global Corporate Leadership Award" on HRH Prince Alwaleed Bin Talal Bin Abdulaziz Alsaud during a November 2013 meeting in Chicago, Illinois.

Present at the meeting were (left to right) Mr. Patrick Mancino, Council Executive Vice President & Director of Development; Dr. John Duke Anthony, Council Founding President & CEO; HRH Prince Alwaleed Bin Talal; and Dr. Nahla Nasser Al Anbar, Private Executive Assistant to HRH.

Thank You to the Individual Supporters of the National Council in 2013

The National Council is especially appreciative of the generosity reflected in the ongoing contributions in support of what the Council seeks to accomplish.

We proudly and gratefully list their names as follows:

John Duke and Cynthia Anthony	Peter J. Bertocci	David Boersema
David and Leslie Bosch	Stephen Burton	Susan Bynum
Jean B Campbell	Charles Coate	Lois M. Critchfield
Jacob H. & Carol R. Dorn	Ned Farman	Grace Fary
Louise Fitzpatrick	Deborah Francis	Linda Funsch
Patrick Gaffney	Safar Ghazal	Brice Harris
Robert Harrison	Frances Hassencahl	Frank Hoy
Joy Suzanne Hunt	Gerald Ingalls	Les Janka
Raclare Kanal	Judd L Kessler	Benjamin Kirkpatrick
Nancy Kleinberg	Alexi Lamm	Cherie Loustaunau
Gregory Mahler	F. William McCarty	Jacob McDonald
T.A. Mac McKernan	Laurence Michalak	William Mitchell
Bryan Hyrum Montgomery	Jerome Morris	Thomas Mullen
Lori Owens	Mario Pascale	Susan Pausky
Martin R Quinn	Albert B. Randall	Samory Rashid
Laura Rice	Nancy Rocker	Matthew Ruggiero
William Schiffelbein	Burl Self	Joseph Stanik
Ron Stockton	William Strong	Paul Sullivan
John B. Thompson	Melanie Waddell	Willard White
Deborah Wickering	Boyd Wilson	Thomas P. & Ella N. Wolf

Financial Information

Data is for the most recent year available - Fiscal Year Ending 08 / 31 / 2013

Revenue

Primary Revenue	\$1,604,736
Other Revenue	\$102,878
Total Revenue	\$1,707,614

Expenses

Program Expenses	\$1,161,182
Model Arab League - \$330,753	
Malone Fellowship Program - \$207,143	
Arab-U.S. Policymakers Conference - \$323,269	
Summer Intern Program - \$227,899	
Congressional Briefings - \$72,118	
Administrative Expenses	\$143,881
Fundraising Expenses	\$52,922
Total Functional Expenses	\$1,357,985
Excess for the fiscal year	\$406,315
End of Fiscal Year Net Assets	\$2,397,493



What will your legacy be?

Accomplishing the National Council on U.S.-Arab Relations' educational, training, and leadership development mission cannot be achieved by accident or coincidence. It can be realized only through a steady stream of resources from individuals and families that have benefited from the Council's educational programs, projects, events, and activities, and benefactors who believe in what the Council seeks to accomplish.

Investment in the National Council at any level and at any point in one's life will make a difference for generations to come.

Contributing to the National Council is a powerful and meaningful way for one to strengthen the Council's philanthropic legacy. Inclusion of the Council in one's will is a guaranteed means of bequeathing resources to ensure a lasting impact on the Arab-U.S. relationship for far into the future.

For more information about your personal legacy promoting the Arab-U.S. relationship, please contact:

Mr. Pat Mancino, Executive Vice President
Telephone: 202-293-6466
Email: pat@ncusar.org

National Council on U.S.-Arab Relations
1730 M St NW, Suite 503
Washington, DC 20036

Suggested Bequest Language:

I bequeath _____ percent of my residuary estate (or \$ _____) to the National Council on U.S.-Arab Relations, a not-for-profit organization, with its office at 1730 M St NW, Suite 503, Washington, DC 20036, for its ongoing educational programs (or name a specific National Council program, e.g., the Model Arab League, Malone Fellowship, Summer Internship Program, or Findley Fellowship). Tax ID # 52-1296502.



National Council on U.S.-Arab Relations
1730 M St NW, Suite 503, Washington, DC
Telephone: (202) 293-6466
ncusar.org

National Council Leadership & Staff

Founding President & Chief Executive Officer

Dr. John Duke Anthony; see below.

National Council Management and Staff

Founding President and Chief Executive Officer -- Dr. John Duke Anthony; see below;

Executive Vice President and Director of Development -- Mr. Patrick A. Mancino; also: former Assistant to the President and Director of Development, American Arab Anti-Discrimination Committee; and former Legislative Assistant, House of Representatives, United States Congress;

Director of Student Programs -- Ms. Megan Geissler; also: Alumna, Model Arab League Program;

Deputy Director of Student Programs -- Mr. Josh Hilbrand; also: Alumnus, Model Arab League Program and Washington, DC University Student Summer Internship Program;

Director of Communications -- Mr. Mark Morozink; also: Alumnus and former Coordinator, Model Arab League Program; and

Deputy Director of Communications -- Ms. Laura Tucker; also: Alumna, Model Arab League Program and Washington, DC University Student Semester Internship Program.

National Council Board of Directors

Chairman -- Mr. David D. Bosch; also: former Director, Washington Office, Aramco Services Company; former Vice Chairman, American Business Council of the Gulf Countries; former President, American Business Council in the Eastern Province, Saudi Arabia; and former Board Member of the Middle East Institute, the World Affairs Council of Washington, DC, the Textile Museum of Washington, and Georgetown University's Center for Contemporary Arab Studies;

Founding President and Chief Executive Officer (1983-present) -- Dr. John Duke Anthony; also: Knighted by Moroccan King Muhammad VI with the Order of *Quissam Alouite*, Morocco's highest award for excellence; Member, U.S. Secretary of State's Advisory Committee on International Economic Policy and its Subcommittees on Sanctions as well as Trade and Investment; Associate Professor of Middle East Studies, The John Hopkins School of Advanced International Studies (1973-1982); Adjunct Associate Professor, U.S. Department of Defense Institute for Security Assistance Management (1974-present); Chairman, Near East and North Africa Area Studies Program, U.S. Department of State (1975-1976); Chairman, Saudi Arabia Country Studies Program, Saudi Arabia-United States Commission for Economic Cooperation, U.S. Department of Treasury (1975-1988); Founding Chairman, Advanced Arabian Peninsula Area Studies Program, U.S. Department of State (1981-1982); Distinguished Visiting Professor, HRH Prince Alwaleed Bin Talal Bin 'Abdalaziz Al-Sa'ud Center for American Studies, American University in Cairo (2008); Adjunct Professor, Georgetown University Edmund G. Walsh's Graduate School (2006-2011); and Dean's Visiting Chair in International Studies and Political Science, Virginia Military Institute (2012);

Treasurer -- Ms. Randa Fahmy Hudome; also: President, Fahmy Hudome International; General Counsel for the American Egyptian Strategic Alliance; former Associate Deputy Secretary, U.S. Department of Energy; and former Congressional staff member responsible for dealing with matters of policy pertaining to foreign affairs and international energy issues;

Vice Treasurer -- Ms. Elizabeth Wossen; also: Principal, Energy Links Group, LLC; Senior Advisor, Global Business Forum; and former Coordinator, Congressional and Government Relations, Kuwait Petroleum Corporation, USA;

Dr. Mario A. Pascale; also: former member, Board of Trustees, World Learning, Inc.; founding Director, National Council California Committee on U.S.-Arab Relations; Delegation Leader for National Council professorial and student delegates to Bahrain, Kuwait, Lebanon, Morocco, Oman, Saudi Arabia, Syria, Tunisia, and Yemen; and recipient of the National Council's first *Distinguished Achievement and Service Award*; and

Mr. Oliver Zandona; also: former Vice President, Public and Government Affairs, ExxonMobil Iraq and Manager, Middle East and North Africa, International Government Relations, ExxonMobil.

Join the National Council's Online Community



Facebook
facebook.com/ncusar



Twitter
twitter.com/ncusar



LinkedIn
linkd.in/ncusar



**Arabia, the Gulf,
and the GCC Blog**
ncusar.org/blog



**National Council on
U.S.-Arab Relations Website**
ncusar.org



**iTunes
(Podcasts)**
bit.ly/itunes-ncusar



Flickr
flickr.com/photos/ncusar



YouTube
youtube.com/user/NCUSAR



Google+
gplus.to/NCUSAR

National Council on U.S.-Arab Relations

1730 M St, NW, Suite 503, Washington, DC 20036

Phone: (202) 293-6466 | Fax: (202) 293-7770

ncusar.org

