About the National Council on U.S.-Arab Relations

Founded in 1983, the National Council is an American educational, non-profit, non-governmental organization dedicated to improving American knowledge and understanding of the Arab world. It endeavors to do this through leadership development, people-to-people programs, academic seminars, an annual Arab-U.S. policymakers’ conference, specialized publications, and the participation of American students and faculty in Arab world study abroad and Arabic language learning experiences as well as intensive year-round and summer university student internships, combined with an academic seminar in the nation's capital.

The Council's vision for the U.S.-Arab relationship is one that rests on a solid, enduring foundation of strategic, economic, political, commercial, and defense cooperation, strengthened continuously by exchanges of present and emerging leaders among Americans and Arabs alike.

The Council's mission is educational. It seeks to enhance American awareness and appreciation of the multi-faceted and innumerable benefits the United States has long derived from its relations with the Arab world.

In pursuit of its mission, the Council serves as a U.S.-Arab relations programmatic, informational, and human resources clearinghouse. In so doing, it provides cutting edge information and insight to national, state, and local grassroots organizations, media, and public policy research institutes, in addition to select community civic, religious, business, and professional associations.

Table of Contents

In Memoriam: Peter Gubser, 1941-2010 .......................................................................................................................... 2
Model Arab League Program .................................................................................................................................................. 4
Washington, DC Summer Internship Program .................................................................................................................. 8
United States Military Academy Cadets Visit the UAE ............................................................................................... 11
Model Arab League Student Leaders Visit Saudi Arabia ............................................................................................... 12
Malone Fellowship Annual Cultural Immersion Study Visit to Oman ............................................................................... 15
19th Annual Arab-U.S. Policymakers Conference ........................................................................................................... 19
Congressional and Public Affairs Briefing ....................................................................................................................... 24
President's Educational Services and Publications .......................................................................................................... 27
National Council Welcomes New Members to Board of Directors & Staff ................................................................. 29
National Council Achieves Top (Four Star) Charity Rating ............................................................................................... 30
Connect with the National Council Online ................................................................................................................... 30
Financial Information ...................................................................................................................................................... 31
National Council Board of Directors ............................................................................................................................. 32
In Memoriam: Peter Gubser, 1941-2010 (I)

By John Duke Anthony

It is with great sadness that I write to say that Dr. Peter Gubser has lost his battle with cancer.

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Peter was not just a fellow laborer trying to place the relationship between the United States and the Arab world on the firmest footing possible. He was not only a great teacher, scholar, and lucid writer as well as author of several very good books on Lebanon, Jordan, and Saladin. He was also a role model as an inspirational leader, an institution builder, the longtime head of one of the world's most effective philanthropic organizations devoted to the alleviation of suffering and the provision of opportunities for those in need, as well as an indefatigable champion of the rights of Palestinians living under Israeli occupation. And he was still more. His devotion to his beloved wife Annie, their two children and two grandchildren, together with his great sense of humor, incisive wit, and joy in laughter, even when the joke was on him, was boundless.

For the National Council on U.S.-Arab Relations, Peter was all these things and many more. He was one of four friends who agreed to join me in establishing the Council in 1983. In the twenty-seven and a half years from that founding until the board's most recent gathering this past May, Peter, whose sage input and comment always enriched the sessions' deliberations, was the sole board member never to have missed a single meeting.

In addition to being one of the National Council's cofounders, Peter served from the beginning to the present as its treasurer. In the process, he introduced to the Council its system of accounting that has remained in place to this day. That gift helped pave the way for the National Council on U.S.-Arab Relations being awarded last year and again this year the highest possible rating for effective financial management and stewardship by Charity Navigator (CN), America's foremost charitable organization accrediting agency.

More than with any other founding board member, Peter and I had a particularly rich formative experience in common. The late Joseph J. Malone, former head of the history department at American University of Beirut (where Peter had been a student) and later chair of the U.S. National War College's Middle East Program, was long Peter's and my mentor, close friend, and colleague. Indeed, Peter was first introduced to me by Joe in 1971. When I was the then Assistant Editor of the *Middle East Journal*, Joe persuaded me that, because Peter's command of Arabic was so good and his detailed knowledge of Lebanon's system of governance and political dynamics so thorough, he should be the person to review *Man Yuhakim Lubnan?* [Who Rules Lebanon?] for the *Journal's* Book Review Section. Peter did just that, thereby cementing a friendship and professional relationship between us that lasted 39 years.

Many friends of the National Council are aware that the Malone Family earlier this past year bequeathed to the Council Joe and Lois Malone's outstanding pre-Islamic Pottery Collection. Peter and Annie were both on hand for the event that commemorated this bequest. In the evaluating criteria that influenced the family's decision to award the collection to the Council, it mattered much not only that Joe himself was a founding member of the Council's National Advisory Board but also that Peter Gubser and I as Council cofounders, together with our respective wives, had long been close to Joe and Lois.

Yet another positive factor in the Malone family's decision was that following Joe's passing on December 4, 1983, Peter lent his support to the National Council's decision to establish and name its premier university educator award: the Joseph J. Malone in Arab and Islamic Studies Fellowship. As the Malone Family entrusted the Council with its priceless pre-Islamic treasures in part because of Peter's long, faithful, and effective service as Council cofounder, board member, and treasurer, so too will the Council, its friends, and supporters forever treasure the memory of Dr. Peter Gubser. Fare thee well, Peter.
Remembering Peter Gubser (II)


"It is an honor, a privilege, and a challenge to contribute remarks about Peter in addition to those of John Richardson, Peter's Mother and Brother, Peter and Annie's daughters Christie and Sasha, Les Janka, and Mayor Jeffrey Slavin. But ameliorating the challenge is that the task is in some ways more natural and comfortable than many might imagine. That is to say that, in the case of John, Les, myself -- and Peter, whose life we commemorate today -- following each other around in meetings and various mutual endeavors is what the four of us have been doing for the majority of our adult lives. Indeed John, Les, Peter and I have been cofounders of or co-participant activists in one or another Middle East-related organization, project, program, event, or activity nonstop for the past three decades and counting.

"Peter was frequently front and center in our efforts and deliberations that often joined the four of us not only as a team. In many ways we were also like Sisyphus in our constantly trying, as it were, to push boulders up a mountain. In so doing, whenever we had a meeting with Peter in attendance -- and one thing about Peter in the organizations of which he was a member is that he, more than anyone else, was always in attendance -- he was the exemplar of principled standards of governance. He also usually stood out for being the most emphatic that a nonprofit organization's leadership, management, staff, and employees had to be treated not just fairly but, to the extent possible from a recognition, appreciation, and benefits perspective, also generously. In addition, in all the discussions that took place when Peter, John, Les, our fellow board members and I addressed these and related matters, Peter was the one more than any other who consistently insisted that leadership, trust, and responsibility proceed hand in hand with transparency and accountability.

"Simultaneously, Peter was ever the voice of reason. He never lost sight of the maxim that if one would be a good leader, one has no choice but to continuously and effectively do one's best to address the legitimate needs, concerns, interests, and objectives of those whom one represents.

"In what ways did Peter do this?

"In one way that was unforgettable for many if not most of us who are here today, he did so by dedicating the bulk of his professional life to easing the pain of those who, in one way or another, have been wronged, injured, and deprived of their human rights. In the case of the Palestinians living under Israeli occupation, on whose behalf he worked the longest, he was driven by the need to help those whose land and water had been illegally seized, whose homes had been illegally demolished, whose legitimate quests for freedom and elemental dignity in their own land had long been illegally denied.

"Peter was ever mindful of the effects of human-inflicted cruelty and tragedy upon the abused, the defenseless, and the devastated. In knowing a great deal about these matters from having observed their effect first hand, he was all about chipping away at, and lessening, the manifestations of injustice. He was all about giving the downtrodden and dispossessed reason to hope that there was indeed a reason to hope. In these and other ways, Peter was not naive. Nor was he overly idealistic. To the contrary, he was something else -- he was all about being fair and just. He was, above all, moral in the marrow of his bones.

"Peter was more than good at his job -- he was great at it. Among the things others and I appreciated about Peter the most was the way he was forever focused -- he was, in Arabic, miyya bil miyya -- 100 per cent into everything he did. He was also perpetually principled. He was perennially persistent in purpose. He was unceasingly anxious, as best he could, to do the right thing in the right way for the right reasons at the right time for the right people. In these ways and more, Peter, more than most, was often successful. When he wasn't, it was never for lack of trying.

"For all these reasons, Peter will remain an exceptionally hard act to follow.

"But try hard to follow his example we must. To that end I ask two related questions. Being mere mortals, and therefore hardly bereft of blemish, what might each of us do to merit his mantle? What might each of us do to lengthen his legacy?"

National Council on U.S.-Arab Relations - 2010 Annual Report

Page 3 of 32
Model Arab League/Arab-U.S. Relations
Youth Leadership Development Program

2009-10 marked the 27th year of the National Council's flagship Arab-U.S. Student Leadership Development Program, the Model Arab League (MAL). The Models are similar in organization and format to the much older and more widely recognized Model United Nations. The difference is that these Models focus instead on the League of Arab States, the world's oldest regional political organization, comprised of all 22 Arab states. Established in February 1945 and thereby pre-dating the founding of the United Nations, the League is the world's senior regional political organization dedicated to, among other things, the diplomatic and peaceful settlement of disputes. The Models provide primarily American but also Arab and other students opportunities to work together for common goals and shared interests as well put themselves in the foreign policy shoes of real-life Arab diplomats and other foreign affairs practitioners. In the process, the students come to realize unavoidably and inevitably how different these realities are in comparison to what they previously thought and assumed based on what they had read and "learned" or not read and "not learned" before. Grappling with the international challenges of representing someone from a country other than their own, and especially an Arab country, has obvious merit. In the process, students not only deepen their knowledge and understanding of the Arab world and its peoples. In addition, they develop and practice useful analytical, organizational, and public speaking skills that are often otherwise difficult to acquire and apply through academic courses, lectures, films, videos, briefings, blogs, or the Internet.

Educating and Training Tomorrow’s Arab-U.S. Relations Leaders Today

The Models enable students to gain and practice vital leadership skills largely unavailable in the course of reading a book, viewing television, or listening to a specialist. Students debate Arab national and regional defense, economic, political, social, and related issues along with matters pertaining to Palestinian affairs, human rights, justice, and the environment. As in real life public affairs debates, participants have no choice but to learn how to advocate their positions with facts, command of language, mastery of parliamentary procedure, clear articulation, and passion as well as erudition. What is more, they have no option other than to be able to do so within prescribed requirements and processes, including tight time constraints. For example, in keeping with established rules of order and depending on the issue and procedural dynamics in play, the Models' Secretaries General, Assistant Secretaries General, and Standing Council Chairs (each of whom is elected by their peers) are tasked with limiting the respective debates to thirty seconds, one minute, three minutes, and/or a maximum of five minutes.

There's no mistaking the value of such an enterprise. Few American students and other young adults receive or have received as comprehensive a level of training and firsthand experience as this in practicing and mastering public affairs leadership abilities. The 2,135 students that annually participate in the National Council's 14 Annual Model Arab Leagues held in 11 cities throughout the United States are unique in more than number and nature. They are eager to prove to themselves, their families, and teachers that they are worth every penny of the investment in their education. They have to study hard and conduct serious research to prepare for the Models. All are able to benefit from assistance provided by the National Council's national network of supporters and volunteers. Each of them is able to tap additional assistance by accessing the Council's Model Arab League staff, every one of whom is an alumnum of this program. Many also gain from the numerous Arab embassies that support the Model Arab League Program. Still others are guided by one or more of the faculty advisers in 800 American universities, out of a total of 3,800 American institutions of higher education nationwide, where participants in the Council's Malone Faculty Fellows in Arab and Islamic Studies Program are resident. These faculty are alumni of the educational and cultural immersion experiences in one or more of the 12 Arab countries that have hosted the Council's academic study abroad programs.
Speakers at the Opening and Closing Sessions of the 2010 National University Model Arab League at Georgetown University in Washington, DC (March 26-28) included (L to R) HRH Abdalaziz Bin Talal bin Abdulaziz Al Sa’ud; H.E. Dr. Hussein Hassouna, Ambassador of the League of Arab States to the United States of America; and Ms. Merissa Khurma, Press Attaché for the Embassy of the Hashemite Kingdom of Jordan.

Delegates from Texas State University at San Marcos display the certificate awarded them for outstanding representation of Jordan at the Southwest Model at the University of North Texas.

Delegates vote on an amendment to a resolution in the Council on Economic Affairs at the National Model Arab League.

Delegates urge action on resolutions at the Summit Session of the National Model at Georgetown University.

Members of the Arab Court of Justice (an international court simulation) convene at the National Model.

More than 300 university students attend the Opening Summit Session at the National Model in Washington, DC.
From November 2009 through April 2010, the National Council sponsored and administered 14 Model Arab Leagues in 11 U.S. cities for 2,135 students in 200 American secondary schools and universities. University Model Arab Leagues were conducted in Boston, Massachusetts at Northeastern University; Allendale, Michigan at Grand Valley State University; Oxford, Ohio at Miami University; Denver, Colorado at Metropolitan State College; Spartanburg, South Carolina at Converse College; Washington, D.C. at Georgetown University; College Station, Texas at Texas A&M University; Denton, Texas at the University of North Texas; San Francisco, California at the University of San Francisco; and Missoula, Montana at the University of Montana. High School Models were conducted in Atlanta, Georgia at The Marist School; Boston, Massachusetts at Northeastern University; and Washington, D.C. at Georgetown University.

The National Council's Model Arab League Program helps prepare students to be knowledgeable, well-trained, and effective citizens as well as civic and public affairs activists. The skill sets practiced and acquired in the course of the Models are ones designed to serve the students well regardless of the career or profession they may elect to pursue. As MAL Program Coordinator Megan Geissler noted, "We’re providing future diplomats, other international relations specialists, business representatives, and future educators as well as humanitarians, advocates, and armed services personnel the experience of being in the shoes of and having to deal with someone they might not ever understand or be able to deal with effectively otherwise."

Dr. John Duke Anthony (L) and Program Coordinator Ms. Megan Geisser (R) present an 'Outstanding Advocacy' Award to Harika Dyer from Georgia State University at the end of the final summit meeting at the National University Model Arab League in Washington, DC.

Students and advisors from Boston, Massachusetts' Northeastern University, winners of an 'Outstanding Delegation' Award for their representation of Saudi Arabia, gather before the final Summit Session during the National Model.
Cadets from the United States Military Academy at West Point, New York, with Keynote Speaker HRH Abdulaziz bin Talal bin Abdulaziz Al Saud at the National Model Arab League.

Students debate a resolution in the Joint Defense Council at the Southwestern Model Arab League at Texas A&M University at College Station, Texas.

Delegates vote on a resolution in the Model Arab League’s Political Affairs Council at the Southwest Model Arab League at North Texas University in Denton, Texas.

Student delegates consult en route to drafting a resolution in the Model Arab League’s Palestinian Affairs Council at a Model in College Station, Texas.

ABOVE: The Student Secretariat of the National University Model Arab League with the Ambassador of the League of Arab States, H.E. Dr. Hussein Hassouna.

LEFT: Cover of the latest issue of the National Council’s affiliate, the Carolinas Committee on U.S.-Arab Relations, NEWSLINES newsletter, produced by Dr. Joe Dunn, Converse College (Spartanburg, South Carolina) Professor, National Council Malone Fellows in Arab and Islamic Studies Alumnus, and Model Arab League Advisor.
The National Council's Model Arab League/Arab-U.S. Relations Youth Leadership Development Program has been linked for many years to the Council's Annual University Student Summer Internship Program. The Summer Intern Program's participants are alumni of the Models and other rising young American leaders of tomorrow. U.S. Ambassador Edward Gnehm (Ret.) made it possible for this summer's program to be administered again in association with The George Washington University's (GWU) Institute for Middle East Studies in the Elliott School of International Affairs. Ambassador Gnehm is a member of the GWU faculty where he holds the Kuwait Chair in Gulf Studies. As in previous years, the 2010 Program provided fertile training ground and an invaluable firsthand professional work experience for young American leaders interested in a career devoted to improving U.S.-Arab relations.

The program, which lasted from June 7-August 6, provided 27 students an opportunity to work in the nation's capital at 20 organizations involved in one way or another in efforts to improve Arab-U.S. relations. The experience is one that could not possibly be duplicated or paralleled by the students' university studies on campus. In addition to their time assisting with the office routines of their host organizations, the interns met and were briefed as well as mentored several times a week by some of America's most renowned specialists in international relations as they pertain to the Arab world.

By design, the primary focus of the academic component of the program centers on a sub-region of the Arab countries, the Middle East, and the Islamic world: Arabia and the Gulf. The reason relates to three truisms with implications for American and other countries’ needs, concerns, interests, objectives, and relations. First, this particular region, together with its maritime and aviation routes, has long been regarded globally as the epicenter of the most strategically and economically vital energy resources that drive the engines of the world’s economies.

As these maps illustrate, the academic focus of the internship program is on Arabia and the Gulf which, despite being of vital strategic and economic importance globally, remains little understood by most Americans and many others.
Second, Arabia and the Gulf are front and center among some of the most pressing international issues relating to war and peace as well as world economic growth. Indeed, it is the one part of the planet more than any other to which, on three separate occasions, large numbers of American and other foreign armed forces have been mobilized and deployed in the past quarter of a century. Third, the ongoing importance to much of humankind represented by these nine countries – Bahrain, Iran, Iraq, Kuwait, Oman, Qatar, Saudi Arabia, the United Arab Emirates, and Yemen -- is undeniable. Despite this, the number of Americans who specialize in this sub-region and its member states, or can legitimately claim to be well-informed about the external and internal political dynamics of these countries, remains exceptionally limited.

Accordingly, one of the program’s objectives is to increase the number of foreign affairs practitioners that are as knowledgeable of Arabia and the Gulf’s internal and external dynamics as possible. To that end, most of the lectures address issues related to the member-states’ systems of governance, political realities, economic and social development, as well as foreign affairs, on one hand, and, on the other, the relationships of the United States with this Arab sub-region and its neighbors -- and vice versa.

The interns gather for a final meeting at the Summer Wrap Up Session before returning to their home universities. National Council President and CEO Dr. John Duke Anthony addresses the interns on the topic of "Understanding the Arab World: Lenses Through Which to Look and Learn"
Internship Program alumni currently serve as senior diplomats in American embassies in the Arab world, in U.S. government executive branch agencies as well as Congressional committees dealing with U.S.-Arab policy issues, major national and international print as well as broadcast media, leading American corporations engaged in U.S.-Arab trade, investment, technology cooperation, and the establishment of joint commercial ventures, and as teachers of Arabic and Arab area studies in American universities.

The Arab-U.S. relations programs, activities, and functions represented by the twenty organizations and corporations that provided the professional work experience component of this year’s program are varied. Included among their missions and activities are educational development and exchange, bimonthly and quarterly publications, humanitarian relief, public broadcasting, academic area studies, international transportation, foreign trade, and peace and justice advocacy. An additional feature of the Internship Program is site visits to public and private sector institutions such as Arab embassies, energy corporations, congressional committees, and government agencies.

Administering this year’s program again were National Council President Dr. John Duke Anthony as Chairman and lead lecturer, Vice President for Programs Dr. James A. Winship as Coordinator and lecturer, and staff members Ms. Megan Geissler, Mr. Josh Hilbrand, and Ms. Chelsey Boggs as Assistants. Included among the many lecturers were Dr. Hussein Ibish, Senior Fellow at The American Task Force on Palestine; Mr. Frank Anderson, President of the Middle East Policy Council and former Director for the Near East and South Asia at the Central Intelligence Agency; Mr. Milton Bearden, author and a retired Central Intelligence Agency officer specializing in, among other countries, Afghanistan and the Sudan; Mr. Bill Corcoran, President and CEO of American Near East Refugee Aid; Ambassador Thomas Pickering, former Under Secretary of State for Political Affairs and Permanent U.S. Representative to the United Nations; Mr. Afshin Molavi, Senior Fellow at the New America Foundation; Ambassador Patrick N. Theros, President of the U.S.-Qatar Business Council; H.E. Houda Ezra Ebrahim Nonoo, Ambassador of the Kingdom of Bahrain to the United States; and Rear Admiral Harold J. Bernsen, (USN, Ret.), Chairman of the National Council Board of Directors.
The National Council on U.S.-Arab Relations, in coordination with the Emirates Center for Strategic Studies and Research (ECSSR), organized and led an April 17-25, 2010 study visit to the United Arab Emirates for the United States Military Academy (USMA) at West Point, New York. The delegation was comprised of seven Cadets and Lieutenant Colonel Abbas Dahouk. The visit provided the Cadets an opportunity to explore the dynamics of some of the major economic, political, and social determinants of UAE culture as well as its modernization and development.

Escorted by National Council President and CEO Dr. John Duke Anthony and Vice Presidents Mr. Patrick Mancino and Dr. James Winship, the delegation spent time in the Emirates of Abu Dhabi and Dubai. Delegation members met with and were briefed by officials at the UAE Ministry of Foreign Affairs, the UAE Joint Command and Staff College, the UAE Critical Industrial Security Agency, the US Embassy, and the Sheikh Zayed Mosque. The delegation also participated in four academic workshops at ECSSR and met with officials from the UAE Ministry of Foreign Trade and the UAE Ministry of Presidential Affairs' Center for Documentation and Research along with US Ambassador to the UAE Richard Olson and embassy staff. In addition, the Cadets were introduced to a variant of UAE traditional culture while navigating the vibrant waterfront commerce of the Emirate of Dubai on a dhow, an Arab wooden sailing vessel, and exploring the pre-oil era traditions of the Emirate of Abu Dhabi in its heritage village exhibitions and seminar, publications, and other educational activities.
Model Arab League Student Leaders
Visit Saudi Arabia

The National Council, in partnership with the Saudi Arabian Cultural Mission (SACM) and the Saudi Arabian Ministry of Higher Education (MOHE), escorted a delegation of nine Model Arab League students on a cultural immersion study visit to Saudi Arabia, June 6-16, 2010. The visit provided the young American leaders a hands-on experience in the Arab world that few others their age have had.

In the 2009-2010 academic year, nearly 28,000 Saudi Arabian students were enrolled in American universities across the United States, but only a handful of American students were able to experience Saudi Arabia first-hand. To help bridge this "understanding gap," the National Council partnered with SACM and MOHE to provide a firsthand educational experience in Saudi Arabia for a select group of American students who exhibited exceptionally strong leadership skills in the Council's Model Arab League student leadership development program. The visit included meetings with Saudi Arabian educators, businessmen, and civil society leaders in addition to American diplomats and visits to sites of historical and cultural interest.

The study visit's participants were selected from applicants with outstanding records of professionalism, research, debate, and leadership at a Model Arab League conference in 2010. Nine students were chosen from as many universities involved in the Council's Model Arab Leagues, producing a delegation of talented young emerging American leaders from institutions coast to coast. The delegation members were comprised of students with a minimum of two semesters remaining before completion of their degree, which ensures they will be able to share what they learned in and about Saudi Arabia with their classmates, professors, and members of their local civic, business, and professional associations.

The program began with a pre-departure orientation session in the National Council's Washington, DC office. The student delegates were briefed by Council President and CEO Dr. John Duke Anthony; U.S. Department of State Office of Arabian Peninsula Affairs Deputy Director Linda Stuart Specht, Saudi Arabian Embassy Information Office Director Nail Al-Jubeir, Saudi Arabian Defense Attache Brigadier General Amin Shaker, and Saudi Arabian Embassy Cultural and Social Affairs Mission Director Dr. Mody Al-Khalaf. The delegation also attended a reception and art exhibition in honor of 2010 Saudi Arabian university student graduates.
The Model Arab League student delegation visits the Embassy of Saudi Arabia during their pre-departure orientation program in Washington, DC.

In Riyadh, delegation members visit Masmak Fort, one of modern Saudi Arabia's most important national landmarks.

The delegation meets for discussions with H.E. Hussein Al-Athel and other leaders of the Riyadh Chamber of Commerce and Industry.

Delegation members meet to discuss issues of shared interests with Saudi Arabian students in Riyadh.

The delegation touring research facilities at the King Fahd University for Petroleum and Minerals.

The Model Arab League delegation meets with H.E. Dr. Abdulrahman H. Al-Saeed, Advisor to The Royal Court of the Kingdom of Saudi Arabia, and Director of the Office of Special Projects for HRH Abdallah Bin ‘Abdalaziz Al Sa’ud, Custodian of the Two Holy Places and King of Saudi Arabia.
The delegation began their study visit to Saudi Arabia in Riyadh, the capital. The students visited King Saud University, the offices of the Al-Zamil Group, the King Abdul Aziz Historical Center, Saudi-Fransi Bank, the Riyadh Chamber of Commerce and Industry, the King Faisal Center for Islamic Studies and Research, the U.S. Embassy, the Ministry of Higher Education, and the Prince Alwaleed Bin Talal Foundation. Among the many individuals the delegation met with in Riyadh were HRH Prince Turki Al-Faisal; Dr. Abdulrahman Alsaeed; Dr. Abdul Rahman Al-Zamil, Dr. Salwa Al-Hazza, HE Hussein Al-Athel, Ms. Muna Abusulayman, Economist Dr. John Sfandiakis, and American embassy officials as well as American corporate representatives.

After several days in Riyadh, the delegation visited the Eastern Province, center of the world's largest producer and exporter of oil. There they met with diplomats at the U.S. Consulate, visited the King Fahd University for Petroleum and Minerals, toured facilities and received a briefing at Saudi Aramco, and visited the Prince Sultan Center for Science and Technology along with Jubail Industrial City. The delegation concluded their study visit in Jeddah, on Saudi Arabia's western coast adjacent to the Red Sea. In Jeddah the delegation visited Queen Effat University for Women, King Abdul Aziz University, and King Abdullah University for Science and Technology.

Since returning from their visit, the students have been sharing the experience in their communities through articles in local and school publications, and presentations to various school and community groups. Such educational outreach and follow-up has a multiplier effect on the knowledge and understanding gained by the Model Arab League alumni during their time in Saudi Arabia.

Through the wide range of individuals and institutions visited, the students were provided a unique view of Saudi Arabian society. Northeastern University student Matthew Cournoyer remarked, "I found all of the Saudi Arabians we met to be warm, hospitable, and willing to engage in discussions about complex issues even where we may disagree. The country is so frequently stereotyped in a negative fashion by Western media that important nuances of its society are unfortunately neglected. The experience helped show me why these stereotypes are unfair and narrow-minded." Myles Murphy, from the University of San Francisco, noted that although he had "studied the Middle East for years, there is simply no substitute for engaging with people face-to-face."
Malone Fellowship in Arab and Islamic Studies Program

Annual Cultural Immersion Study Visit to Oman

In March, a delegation of U.S. Central Command (CENTCOM) officers and area studies specialists participated in the National Council's 14th Annual Cultural Immersion Program in Oman. The delegation was led by Council President Dr. Anthony and Board Member Dr. Mario A. Pascale. This particular Council program is one of a kind. Many of the Council's programs in other Arab countries examine policymaking issues and topics related to economic and social development. The Council's programs in Oman for the past 14 years, however, are designed to provide hard to come by information and insight into not just these kinds of issues but also, and especially, cultural and anthropological themes. Indeed, the program unfolds primarily in half a dozen regions outside the capital of Muscat. It does so in order to allow delegation members to experience the dynamics of what is not only one of the Arab world's most demographically, geographically, economically, and socially diverse countries, but also, because of its position adjacent to the Hormuz Strait, arguably the most strategically vital waterway on earth, through which one fifth of the world's globally traded oil transits daily. The program provides context, background, and perspective related to a broad range of dynamics that influence Oman's national development processes as well as its domestic and foreign policy objectives.

Before their departure for Oman, the Malone Fellows participated in a two-day orientation program that featured Dr. Anthony; Oman Malone Fellow Alumna Linda Pappas Funsch of Hood College in Frederick, Maryland; Mr. Andrew MacDonald, Desk Officer for Oman and Yemen, Bureau of Near Eastern Affairs, U.S. Department of State; The Hon. Frances D. Cook, U.S. Ambassador to the Sultanate of Oman, 1995-1999; Mr. David Bosch, former Director, Aramco Services Company, who spent much of his childhood in Oman; Dr. Herman Franssen, President, International Energy Associates and former Senior Advisor, Ministry of Petroleum and Minerals, Sultanate of Oman; and former U.S. Ambassador to Oman (1985-1989) George Cranwell Montgomery, Shareholder, Baker, Donelson, Bearman, Caldwell & Berkowitz, PC. The highlight of the pre-departure program was a meeting and luncheon at the residence of the Omani Ambassador to the United States, H.E. Hunaina bint Sultan bin Ahmad Al Mughairi.
Upon arrival in Oman, the delegation members participated in meetings and briefings by officials at the U.S. Embassy and Omani government ministries. They experienced a "sundowner" – a late afternoon and early evening sail on a dhow, a traditional wooden Arab sailing vessel, from Muscat eastwards around the country’s Indian Ocean coastline. They visited two of Oman’s world class cultural and historical museums in Muttrah, the commercial center of the capital territory. They had afternoon tea with Americans Dr. Donald Bosch and Mrs. Eloise Bosch, legends in their own lifetime for having long served as one of the few Western doctors and elementary school teachers in the country prior to 1970. In addition, the Fellows spent time along the country's coasts, in its mountains, and camped out under a moonlit sky in a desert outpost deep in Oman's vast Sharqiyyah Sands, where they were hosted by members of the prominent Al-Harthy tribe.

Further into the interior, the Fellows visited remote villages, hilltop hamlets, and little known farm sites tucked beneath groves of trees clinging to hillsides. They sailed for most of two days and a night aboard a dhow, on which they slept in the open under the stars and swam and snorkeled offshore famed Telegraph Island and other inlets that line Oman's Musandam Peninsula. They also anchored and went ashore in hard-to-reach coves in Oman's Norwegian-like fjords amongst cliffs that drop straight down into the sea in areas adjacent to and all the way around the internationally vital Strait of Hormuz. In so doing, the participants were able to observe the country's fisher folk, boat builders, weavers, potters, local councilmen and women, school children at study and play, the faithful at prayer, and some of Oman's multi-ethnic and religious rituals. In addition, in Bahla, Jabrin, Nizwa, Qabil, and Sur the Fellows made their way on foot through the architectural mazes and defense mechanisms of some of the country's more than 400 centuries-old forts. Through mountains, deserts, wadis, and sea, the experience unfolded along the shores and inland reaches of the Indian Ocean, the Gulf of Oman, the Arabian Sea, and other storied places. All this transpired alongside an extraordinary Omani guide who personified Oman’s long history of residence and interaction within Arabia and the Gulf as well as Central and East Africa.
A view of the centuries-old fort adjacent to the Grand Mosque in Nizwa, an historical center of scholarly learning and traditional education that has long been closely linked to Ibadhi Muslim communities in Algeria, Libya, East Africa, and elsewhere.

Chandelier in The Sultan Qaboos Grand Mosque in Oman’s Capital Territory that measures 14 meters tall.

The Fellows visited Jabrin Castle, built in the 17th Century when Oman's capital moved there from Nizwa.

Malone Fellow Ned Farman swims in one of the many inlets adjacent to the Strait of Hormuz.

An exterior view of the Grand Mosque in Oman’s Capital Territory.

Malone Fellows explore the dunes of the Sharqiyyah Sands, an eastern extension of the Rub’ Al-Khali (The Empty Quarter), the world’s largest desert.

The waterfront of Muscat, capital of Oman and one of Arabia’s most historically fabled ports.
A traditional Arab dhow, hewn from wood and crafted by hand in the manner of Omani shipwrights and mariners of yesteryear, sails in the Strait of Hormuz.

The Malone Fellow delegation's Omani guide visiting Nizwa, historical capital of the former Imamate of Oman and located deep in the Sultanate's interior.

Schoolboys break from their studies at a school in Nizwa.
2010's 19th Annual Arab-U.S. Policymakers Conference
"Arab-U.S. Relations: Going Where?"

With the election of President Obama in 2008, followed by his policy speech focused on fresh beginnings for relations between the United States and the Islamic world at Cairo University in June 2009, expectations were raised that new directions in U.S. foreign policy would emerge. In the year that followed, however, disappointments seemed more frequent than successes: while Palestinian-Israeli peace talks were resumed, the emphasis often seemed more focused on process than on results; diplomatic initiatives toward Iran proved elusive of significant accomplishment; the rhetoric of the "war on terrorism" was dropped but negative images of Islam and Muslims were reinforced in America's mainstream media and domestic politics; and the continuation of armed conflict as well as political uncertainty in Iraq and Afghanistan seemed not only to strengthen aspects of Iran's hand in the Middle East but also cause consternation among Americans, Arabs, and many others as to what the "end game" in either country might look like when and if the continuing levels of armed violence in them were to cease.

Against that backdrop, on October 21-22, 2010, more than 1,000 people gathered for the 19th Annual Arab-U.S. Policymakers Conference convened by the National Council on U.S.-Arab Relations and chaired by Council President and CEO, Dr. John Duke Anthony. More than fifty speakers contributed to the spirited proceedings over two days of shared ideas, intense discussions and debate, and extensive networking.

The 2010 Policymakers Conference set records at every level - the largest registration and attendance ever and the largest media contingent in the Conferences' history, representing not only print and broadcast media but internet publications and the blogosphere as well, all supported by a record number of Conference Sponsors. Included among the latter were more than twenty Fortune 500 American Corporations, more than ten international business and trade organizations, and nine Arab embassies as well as the Washington, DC Office of the 22-member country League of Arab States -- the world's oldest regional organization (pre-dating the establishment of the United Nations) dedicated to the peaceful resolution of international disputes. Always intended to build bridges between the Arab countries, the Islamic world, and the United States, this year’s Conference visibly also spanned generations of prominent American, Arab, and other foreign affairs practitioners.

Individual speakers included current and former ambassadors from the United States and various Arab countries, key U.S. government officials, leading military officers, representatives of several non-governmental organizations active in the Middle East, as well as major business and financial interests engaged in trade between the United States and the Arab world. Plenary session discussions dealt with the changing situation in Iraq, Iran’s position and role in regional affairs, issues of defense cooperation, the challenges of education and employment as keys to dealing with the Arab world’s fast growing “youth bulge”, the Palestinian future, the dynamics of energy demand and supply, and business and financial opportunities in the region.

A "Distinguished Lifetime Achievement Award for Peace, Justice, and Multi-Faith Cooperation in the Middle East" was presented to Dr. Landrum Bolling, former President of Earlham College and of the Lilly Endowment and now Senior Advisor to Mercy Corps. Dr. Bolling was honored for his decades of effort to nurture personal relationships and diplomatic links between leaders of the United States and leaders of states as well as institutions involved in Middle East regional conflicts, with all their global implications. A second award for “Exemplary
“Cultural Achievement” was presented to the King Faisal Center for Research and Islamic Studies. The Center was recognized for its role in “deepening the understanding of Arab-Islamic heritage, encouraging creative artistry, promoting intellectual inquiry, bridging cultural tradition and the study of contemporary issues affecting Saudi Arabia, the Arab and Islamic worlds, and enhancing dialogue, understanding, and cooperation among civilizations, nations, and peoples.”

Former U.S. Ambassador to Saudi Arabia as well as Assistant Secretary of Defense for International Security Affairs, and long-time Foreign Service Officer, Chas. W. Freeman, Jr. keynoted the conference by challenging the conferees to focus on “Failed Interventions and What They Teach.” Though policies focused on homeland security and foreign intervention may create the illusion of increased security in the short run, he suggested, “It is also a prescription for diminished international prestige and support amidst continuing worsening of our country’s relations with Arabs and Muslims. It neither preserves our liberties nor advances our security.”

H.R.H. Prince Turki Al-Faisal Al Sa’ud, former Ambassador to the United States as well as Great Britain, a member of the Saudi Arabian royal family, and previously longtime director-general of Saudi Arabia’s foreign intelligence directorate, candidly observed that while Saudi Arabia and the United States agree on many things – world peace, curbing the extent of nuclear weapons, eradicating poverty and disease, the importance of providing justice for all -- there have been and continue to be times when the two countries disagree on method, style, language, and perception. Even as Saudi Arabia has persuaded the League of Arab States and the more broadly based Organization of the Islamic Community to accept Saudi Arabian King Abdullah’s 2002 Peace Initiative, the United States has been largely ineffective in persuading Israel to take concrete steps toward any final agreement that would bring a just, durable, and comprehensive end to the conflict. Saudi Arabia, “while working to overcome the psychological and political difficulties of having fingers pointed at it from everywhere,” Prince Turki insisted, “has opposed the rationalization of extremism and sought to guide religious discourse to a middle way.”

Challenging pessimism about United States policies in the Arab world, former U.S. Ambassador to Iraq, Ryan Crocker, noted that although the U.S. involvement in Iraq encountered serious problems in the early years, it has succeeded in opening the door to a more participatory political process and in nurturing a truly national government that, though delayed for months in its formation, has the potential to become a stable, broad-gauged government that, in his view, is unlikely to face an early vote of no confidence. Pointing to a particular bright spot of accomplishment, General John Allen [USMC], Deputy Commander of CENTCOM, highlighted the emerging security architecture among the sovereign states in CENTCOM’s area of responsibility. Such an architecture, he emphasized, has been built not on treaty commitments or binding agreements but by nurturing enduring relationships and underpinned by increasing defense capacity and interoperability among partner states. “The United States,” he reiterated, “will not leave the region.”
H.E. Adel Al Jubeir, Ambassador of Saudi Arabia to the United States, reminded the audience that, “The Kingdom’s objective is to seek security and stability for its people and for the region. Saudi Arabia is a status quo power. We have no ambitions beyond our borders. We would like to live in a safe, peaceful, and prosperous neighborhood. Our efforts have been geared to building bridges, not destroying bridges.” He pointed particularly to the efforts Saudi Arabia and the United States have made to institutionalize their relations in such a way as “to build bridges directly between different agencies of our governments so that they can handle problems at a working level rather than have each problem grow and literally grow out of context.” In separate remarks, Gen. James B. Smith, United States Ambassador to Saudi Arabia, noted that the style of U.S. diplomacy in Saudi Arabia had changed dramatically. No longer are U.S. diplomats limited to one-year, unaccompanied tours of duty in Saudi Arabia: “Families are back.” No longer does American diplomacy take place “behind walls” for security reasons; instead, American diplomats are traveling the length and breadth of the Kingdom.

Such are the challenging and controversial views that comprise a Policymaker’s Conference. But there was still more. There were book sales, an Arab souq - full of the sights, smells, and purchases of the marketplace, and there was endless, spirited conversation. An evening reception at the Iraqi consulate was entertained by the upbeat message of global citizenship sung and danced by the international voices of “Up with People.” And the power of soft diplomacy aimed at teaching the world’s young people the lessons of literacy, cultural learning, tolerance, and humane values was demonstrated by the presence of Sesame Street Workshop and its diplomatic star, Grover – of Muppets fame. As a luncheon speaker, Grover noted that literacy is important “because every book we read we learn something new.” The same can be said of these Policymakers Conferences: they challenge what we think is true and teach us something new.
On June 30, 2010, the National Council on U.S.-Arab Relations sponsored a special program on "The Arab World and the Future of Global Energy Supply: Realities, Risks, and Prospects" in the Rayburn House Office Building in Washington, DC. **Dr. John Duke Anthony**, Founding President and CEO of the National Council, served as Moderator. The participating specialists were **Mr. Guy Caruso**, Senior Advisor for the Energy and National Security Program at the Center for Strategic and International Studies; **The Hon. Molly Williamson**, Adjunct Scholar at the Middle East Institute and Immediate Past Senior Foreign Policy Advisor to the Secretary of Energy; **The Hon. Randa Fahmy-Hudome**, President of Fahmy-Hudome International and Former Associate Deputy Secretary of Energy; and **Ms. Sarah Ladislaw**, Senior Fellow for the Energy and National Security Program at the Center for Strategic and International Studies.

The speakers discussed energy demand in the future, the status of different energy supplies, the role of emerging economies in shaping future demand, and what investments will be necessary to have a sufficient energy supply for decades to come. Through both extended remarks and a question-and-answer session, the speakers also detailed the current status of energy consumption and the outlook for near-term policy-related action on the issue.

Video of the specialists' remarks is available on the National Council's Web site: [ncusar.org](http://ncusar.org).
On July 28, 2010, the National Council on U.S.-Arab Relations, in collaboration with The U.S.-Qatar Business Council and the Arab Bankers Association of North America, sponsored an inaugural "Islamic Finance Forum" at the George Washington University Law School in Washington, DC. Specialists addressing the forum were **Mr. Aamir Rehman**, Managing Director at Fajr Capital Limited and author of *Dubai & Co.: Global Strategies for Doing Business in the Gulf States and Gulf Capital & Islamic Finance: The Rise of the New Global Players*; **Mr. Umar Moghul**, Partner at Murtha Cullina LLP and co-chair of the firm's Islamic Finance and Investments Group; **Mr. Ibrahim Warde**, Adjunct Professor of International Business at the Fletcher School of Law and Diplomacy, Tufts University and author of *Islamic Finance in the Global Economy*; **Shaykh Yusuf Talal DeLorenzo**, Chief Shariah Officer at Shariah Capital; and **Mr. Frank Vogel**, Senior Fellow and Head of Muslim World Law and Islamic Finance, Institution Quraysh for Law and Policy. **Dr. Jean-François Seznec**, Visiting Associate Professor at Georgetown University’s Center for Contemporary Arab Studies, moderated the panel discussion.

The program provided a platform for internationally renowned Shariah scholars and leaders in the industry to discuss Islamic finance and its potential to affect domestic and global financial markets and economic growth. Topics addressed at the forum included defining Islamic Law; Shariah financial regulation and practice as applied in Qatar and other GCC countries; how the rise of Gulf capital is affecting financial markets and how it should be regulated; compatibility of Shariah Institutions with U.S. law and regulation; objections by Shariah scholars challenging the permissibility of derivatives under Islamic Law; Islamic Venture Capital; and law, regulation, and practice relating to Dispute Resolution.

A video version of the specialists' remarks is available on the National Council's Web site: [ncusar.org](http://ncusar.org).
On March 31, 2010, the National Council sponsored a public affairs briefing at The Ronald Reagan Building and International Trade Center, featuring His Royal Highness Prince Zeid Ra'ad Zeid Al-Hussein, Ambassador of the Hashemite Kingdom of Jordan to the United States. Prince Zeid was previously the kingdom's Permanent Representative to the United Nations, a post he held six and a half years (2000-2007). From 1996-2000, he was Jordan's Deputy Permanent Representative at the UN, with the rank of Ambassador. A specialist in the field of international justice, Prince Zeid played a central role in the establishment of the International Criminal Court. In September 2002, he was elected the first president of the Court's governing body when it was only a plan on paper. In keeping with the practice of speakers at all of the Council's public affairs seminars, Prince Zeid received and responded to the audience's numerous written questions and comments, one of which, from an eighth grader named Hana, appears here.

A video and audio recording of the C-Span televised program are available on the Council's Web site: ncusar.org.
President's Educational Services and Publications

National Council President Dr. Anthony continues to serve as an Adjunct Professor at the Center for Contemporary Arab Studies in the School of Foreign Service at Georgetown University, where he teaches a course on "Politics of the Arabian Peninsula." This is the first such semester-long course of its kind known to be offered at any of America's 3,800 universities. He also continues to serve as an Adjunct Professor at the U.S. Department of Defense Institute of Security Assistance Management.

In 2010, Dr. Anthony (1) was appointed to the U.S. Department of State Advisory Committee on International Economic Policy (ACIEP)'s Subcommittee on Investments (He is also a member of the ACIEP's full Committee as well as its Subcommittee on Sanctions); (2) was elected to the Board of Advisers of the Yemen College of Middle East Studies; and (3) accepted The White House's invitation for him to assess the impact, one year later, of President Obama's June 4, 2009 speech in Cairo, the White House's new national security strategy, and the oil spill in the Gulf of Mexico.

Publications and media appearances include:

- Interview with KSA2 (Saudi Arabian English Channel) on "Saudi Arabian King Abdallah's meeting with President Barack Obama," July 3, 2010
- Interview with Al-Arabiya, April 24, 2010
- "An Institution that Groomed Interns," on the occasion of Arab News' 35th Anniversary, April 21, 2010
- "Strategy on Iran," Interview on Inside The National, Abu Dhabi Al Emirat channel (Emirates TV), April 20, 2010
- Interview with KSA2 (Saudi Arabian English Channel), January 13, 2010
President's Educational Services and Publications (cont'd)

Lead Scholar Escort of American Leaders Delegations to Arab Countries:

- U.S. Central Command Malone Fellows in Arab and Islamic Studies delegation to Oman, March 10-16, 2010
- United States Military Academy Arabic Language and Model Arab League Cadets and Faculty delegation to the United Arab Emirates, April 16-23, 2010
- Model Arab League Outstanding Participants Delegation to Saudi Arabia, June 5-12, 2010
- United States Naval Academy Midshipmen and Faculty delegation to the United Arab Emirates, December 2010 - January 2011

Dr. Anthony also addressed the membership and supporters of the following organizations:

- A delegation of American Fortune 100 energy corporation senior executives on "Qatar and Saudi Arabia"
- U.S. Senate Select Committee on Intelligence meeting on "Recent Developments in the Arabian Peninsula"
- U.S. House of Representatives' Subcommittee on International Appropriations staff on "Qatar"
- The U.S. National War College Middle East Program’s Class of 2010 on "Saudi Arabia"
- U.S. defense attaches, security assistance officers, and representatives of the U.S. Central Command en route to the Arabian Peninsula and Gulf regions, Afghanistan, Pakistan, and one or more Central Asian countries on "The Arabian Peninsula and Gulf in Regional and World Affairs"
- Annual Meeting of the Order of St. John in support of the Order’s East Jerusalem Eye Hospital Mission
- RAND Corporation session on post-election Iraq, "Iraq and Its Arab Neighbors," April 2, 2010
- "Yemen: Current Realities and Future Prospects," Middle East and North Africa Forum, Georgetown University, April 15, 2010
- U.S. Center for Naval Analyses seminars on (1) Yemen, May 24, 2010, and (2) U.S.-GCC Relations, May 28, 2010
- Centra Technology's Sixth Annual Conference on Iraq, with respect to "Lessons Learned from Other Conflicts" June 12, 2010
- National Council's University Summer Internship Program on "Myths & Realities: America and Arabia," June 1-August 10, 2010
- University of Montana’s International Conference on "New Avenues for U.S. Middle East Policy"
- Richmond, Virginia World Affairs Council, October 7, 2010
- Iftar Ramadan reception and dinner hosted by General Craig R. McKinley, Chief, United State National Guard Bureau, Fort Lesley J. McNair, for the Ambassadors and other diplomatic representatives of 18 Muslim nations engaged in partnerships with American state National Guard organizations
- Dubai, UAE-based Gulf Research Center and Cambridge University's First Annual Gulf Research Conference at Cambridge, United Kingdom, July 7-9, 2010
National Council Welcomes New Members to Board of Directors

Ms. Elizabeth Wossen

Ms. Elizabeth Wossen is Principal and Lead Consultant for Energy Links, LLC, a Washington-based firm providing strategic and political counsel to select international energy companies and other clients and assisting them to identify and assess business and advanced technology investment opportunities in the Middle East and Africa. Ms. Wossen also serves as Senior Advisor to Global Business Forum, an executive business group whose members include multinational energy, pharmaceutical, defense and insurance companies.

Ms. Wossen previously served as Coordinator, Congressional and Government Relations for Kuwait Petroleum Corporation, USA, Inc. (KPCUSA). In that capacity, she worked to maintain and enhance relationships between the company and members of the United States Congress and their staffs, with the Executive Branch, and with other international oil companies. Prior to joining KPCUSA, Ms. Wossen served in the Government Affairs Office of the Embassy of the State of Kuwait.

Ms. Randa Fahmy Hudome

Ms. Randa Fahmy Hudome has more than twenty years of experience in the international affairs arena, including service in the executive and legislative branches of the U.S. Government. She is the President of Fahmy Hudome International (FHI), a strategic consulting firm. From 2004 – 2007, with the approval of the U.S. Government, FHI represented the Government of Libya after it agreed to abandon its Weapons of Mass Destruction. Prior to that, Ms. Fahmy-Hudome served as the Associate Deputy Secretary of Energy in the Administration of President George W. Bush, where she analyzed, monitored and assessed energy policy as it related to the impact on foreign policy, national security, and trade promotion and investment, working with the White House, and the Departments of State and Commerce.

National Council Welcomes New Member to Staff

Mr. Colin Moore

In July, the National Council welcomed Mr. Colin Moore's addition to its staff as a Special Projects Assistant. Mr. Moore graduated from Radford University in 2009 with a degree in Sociology. While at Radford, he received a department award for Outstanding Institutional Research for his role in a project with the Boys and Girls Clubs of America. Previously, he worked in the legal department at the American-Arab Anti Discrimination Committee.
National Council Achieves Top (Four Star) Charity Rating

The National Council on U.S.-Arab Relations was again awarded a Four Star Rating by Charity Navigator, America's premier independent charity evaluator. Charity Navigator helps charitable givers make intelligent giving decisions by providing in-depth, objective ratings and analysis of the financial health of America's largest charities. In earning Charity Navigator's highest four star rating, the Council was deemed to have demonstrated exceptional financial health, outperforming most of its peers in the management and growth of its finances in the most fiscally responsible manner possible.

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Financial Information

Data is for the most recent year available - Fiscal Year Ending 08 / 31 / 2009

Revenue

Primary Revenue $1,435,164
Other Revenue $29,671
Total Revenue $1,464,835

Expenses

Program Expenses $916,725
  Model Arab League - $237,427
  Malone Oman Delegation - $178,236
  Arabic Language Study Abroad - $32,510
  Arab-U.S. Policymakers Conference - $158,977
  Summer Intern Program - $142,288
  Congressional Briefings - $55,128
  Media - $112,159

Administrative Expenses $137,354
Fundraising Expenses $54,440
Total Functional Expenses $1,108,519

Excess for the fiscal year $356,316

End of Fiscal Year Net Assets $1,736,119
National Council Board of Directors

Chairman - Rear Admiral Harold J. Bernsen, (USN, Ret.): also President, Board of Trustees of Physicians for Peace; Director, American-Bahraini Friendship Society; former Commander, U.S. Middle East Force; and Director Emeritus, National U.S.-Arab Chamber of Commerce;

Founding President and Chief Executive Officer - Dr. John Duke Anthony: also Member, International Economic Policy Advisory Committee, U.S. Department of State; Vice President, International Foreign Policy Center; Adjunct Associate Professor, Defense Institute of Security Assistance Management, U.S. Department of Defense; and Adjunct Associate Professor of "Politics of the Arabian Peninsula" at the Georgetown University Graduate School of Foreign Service's Center for Contemporary Arab Studies;

Member - Dr. Mario A. Pascale: also former member, Board of Trustees, World Learning, Inc.; founding Director, National Council California Committee on U.S.-Arab Relations; and Delegation Leader for National Council professorial and student delegates to Bahrain, Kuwait, Lebanon, Morocco, Oman, Syria, and Yemen;

Member - Mr. John Mulholland: also former President, American Business Association, Jeddah, Saudi Arabia;

Member - Dr. Joseph C. Moynihan: also Vice-President, Northrop Grumman; former Assistant to the Executive Director, Emirates Center for Strategic Studies and Research;

Member - Mr. John Moore: also Director, Aramco Services Company, Washington, DC, and member of the boards of directors of the Middle East Institute and the Georgetown University Graduate School of Foreign Services' Center for Contemporary Arab Studies;

Member - Ms. Elizabeth Wossen: also Principal, Energy Links Group, LLC;

Member - Ms. Randa Fahmy Hudome: also President, Fahmy Hudome International, and former Associate Deputy Secretary, U.S. Department of Energy; and

Member - Ms. Adrine Katchadurian.

National Council on U.S.-Arab Relations
1730 M St., NW, Suite 503, Washington, DC 20036
Phone: (202) 293-6466 Fax: (202) 293-7770
ncusar.org